

Adults and Health Committee

Agenda

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| Date: | Monday, 24th March, 2025 |
| Time: | 10.00 am |
| Venue: | Council Chamber, Municipal Buildings, Earle Street, Crewe CW1 2BJ |

The agenda is divided into 2 parts. Part 1 is taken in the presence of the public and press. Part 2 items will be considered in the absence of the public and press for the reasons indicated on the agenda and at the foot of each report.

It should be noted that Part 1 items of Cheshire East Council decision making meetings are audio recorded and the recordings will be uploaded to the Council's website

PART 1 – MATTERS TO BE CONSIDERED WITH THE PUBLIC AND PRESS PRESENT

1. **Apologies for Absence**

To note any apologies for absence from Members.

2. **Declarations of Interest**

To provide an opportunity for Members and Officers to declare any disclosable pecuniary interests, other registerable interests, and non-registerable interests in any item on the agenda.

3. **Minutes of Previous Meeting (Pages 3 - 12)**

To approve as a correct record the minutes of the previous meeting held on 20 January 2025.

For requests for further information

Contact: Sam Jones

Tel: 01270 686643

E-Mail: samuel.jones@cheshireeast.go.uk with any apologies

4. **Public Speaking/Open Session**

In accordance with paragraph 2.24 of the Council's Committee Procedure Rules and Appendix on Public Speaking, set out in the [Constitution](#), a total period of 15 minutes is allocated for members of the public to put questions to the committee on any matter relating to this agenda. Each member of the public will be allowed up to two minutes each to speak, and the Chair will have discretion to vary this where they consider it appropriate.

Members of the public wishing to speak are required to provide notice of this at least three clear working days' in advance of the meeting.

Petitions - To receive any petitions which have met the criteria - [Petitions Scheme Criteria](#), and falls within the remit of the Committee. Petition organisers will be allowed up to three minutes to speak.

5. **Service Budgets 2025/26 (Adults & Health Committee) (Pages 13 - 54)**

To consider the report which sets out the allocation of approved budgets for 2025-26.

6. **Single Drug and Alcohol Treatment and Recovery Improvement Grant Acceptance (Pages 55 - 60)**

To consider a report seeking approval for the Council to accept the Single Drug and Alcohol Treatment and Recovery Improvement Grant which would support the Council in achieving its aim of being an organisation which 'empowers and cares about people' thus 'reducing health inequalities across the Borough'.

7. **Adults Service Score Card (Quarter 3) (Pages 61 - 74)**

To receive a briefing report which provides the Adults and Health Committee members with an overview of key activity and performance in Adults Social Care Services.

8. **Response to Notice of Motion - From Exceptional Weather Events to Securing Telecare Services**

To receive a presentation on the response to the Notice Of Motion which was raised at Full Council on 26th February 2025 regarding securing telecare services, and meeting the Challenges presented by the Analogue to Digital Upgrade by 2027.

9. **Work Programme (Pages 75 - 80)**

To consider the Work Programme and determine any required amendments.

10. **Minutes of the Cheshire East Health and Wellbeing Board (Pages 81 - 86)**

To receive the minutes of the Cheshire East Health and Wellbeing Board – 21 January 2025.

Membership: Councillors S Adams, J Clowes, S Gardiner, A Kolker, R Moreton, A Moran (Vice-Chair), J Place, J Rhodes (Chair), J Snowball, R Vernon, L Wardlaw and B Wye

CHESHIRE EAST COUNCIL

Minutes of a meeting of the **Adults and Health Committee**
held on Monday, 20th January, 2025 in the Council Chamber, Municipal
Buildings, Earle Street, Crewe CW1 2BJ

PRESENT

Councillor J Rhodes (Chair)
Councillor A Moran (Vice-Chair)

Councillors S Adams, J Clowes, S Gardiner, A Kolker, R Moreton, H Moss,
J Place, J Snowball, L Wardlaw, B Wye and D Clark

OFFICERS IN ATTENDANCE

Helen Charlesworth-May, Executive Director Adults, Health, and Integration
Jill Broomhall, Director of Adult Social Care
Mark Lobban, Interim Director of Commissioning
Nik Darwin, Acting Programme Lead, Thriving and Prevention/ Live Well for
Longer
Dr Matthew Atkinson, Public Health Consultant
Nicola Wood-Hill, Lead Finance Business Partner
Roisin Beressi, Legal Team Manager
Samuel Jones, Democratic Services Officer

38 APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillor Rob Vernon.
Councillor Dawn Clark was present as substitute.

39 DECLARATIONS OF INTEREST

During consideration of Item 9, Councillor Andrew Kolker declared that, in
the interests of openness and transparency, he was a trustee of
Everybody Health and Leisure.

40 MINUTES OF PREVIOUS MEETING**RESOLVED:**

That the minutes of the meeting held on 18 November 2024 be approved
as a correct record and signed by the Chair.

41 PUBLIC SPEAKING/OPEN SESSION

Ms Beryl Chapman, a resident of Oakmere (Extra Care Housing), and
Chair of the Oakmere Resident's Association, attended to speak on Item 6
– Future Options for Extra Care Catering. Ms Chapman stated that no
consultation had taken place with residents on the decision to close the

restaurant within the facility and stated that residents were unaware that the restaurant had been subsidised by Cheshire East Council, and that residents would have been happy to pay the full cost of the meals, had they been aware of the issues. Ms Chapman stated that the restaurant was an important community asset, and its closure would cause hardship for residents in the community who lived alone who made use of the facility for meals and social connections, and should the facility close permanently, residents may have to look elsewhere for accommodation. Ms Chapman stated that a café in Knutsford was providing meals for residents in the interim, but this was only for five days per week and due to the distance from Oakmere, the meals required reheating upon arrival. Ms Chapman stated that, should the decision be made to close the catering facility, that the kitchen and equipment was left in situ so that residents could find another provider to take over.

42 **THIRD FINANCIAL REVIEW 24/25**

The Committee considered a report and briefing on the current forecast outturn for the financial year 2024/25 based on income, expenditure and known commitments, from Nicola Wood-Hill, Lead Finance Business Partner.

Members thanked officers for their work to date on the budget and noted that work had been done to reduce spend in certain areas of the Adults and Health budget, but demand for services had seen an increase and subsequent additional costs.

The Committee were updated that the budget forecast had been made on predictions on the number of people who would likely be in receipt of care for the coming year. However, later, work had been undertaken to slow the number of people coming through the door, and the spend on individual care, which meant that the forecasted overspend was smaller than originally anticipated. The committee were updated that the last quarter of the year was traditionally the most difficult, due to winter pressures and demand on hospitals, but officers were analysing the data on a weekly basis, and work had been done to slow the growth in activity, reduce admissions, and transfers to long term care where possible.

It was noted that client contributions were in excess of the anticipated budget, which had also fed into the Council's MTFS.

RESOLVED: (Unanimously)

That the Adults and Health Committee:

1. Review the factors leading to a forecast adverse Net Revenue financial pressure of £18.3m against a revised budget of £390.5m (4.7%). To scrutinise the contents of Annex 1, Section 2 and review progress on the delivery of the MTFS approved budget policy change items, the

RAG ratings and latest forecasts, and to understand the actions to be taken to address any adverse variances from the approved budget.

2. Review the in-year forecast capital spending of £144.7m against an approved MTFs budget of £215.8m, due to slippage that has been re-profiled into future years.
3. Note the available reserves position as per Annex 1, Section 5.
4. Note the Capital Virements above £500,000 up to and including £5,000,000 as per Annex 1, Section 4, Table 4 will be approved in accordance with the Council's Constitution.

43 FUTURE OPTIONS FOR EXTRA CARE CATERING

The Committee considered a report which updated the Adults and Health Committee on the actions taken in respect of the Extra Care catering provision, from Mark Lobban, Interim Director of Commissioning.

Members thanked the public speaker for attending and speaking on behalf of the Oakmere Resident's Association.

Members were updated that the review into the catering provision would be concluded by September 2025, and in the meantime communal spaces would not be closed, the 24/7 staff would continue to operate in the extra care housing schemes, and the Communities Team would continue working to secure alternative provisions in consultation with the residents.

Members acknowledged that a further review was required to be carried out and raised concerns surrounding the current interim lack of provision for hot meals at weekends, as reported by the public speaker, that residents were having to reheat meals which were being delivered from external premises, and that this was not a long-term solution. Members also raised concerns as to whether the existing kitchen equipment would be retained, and the impact on both physical and mental health of a nutritious hot meal in a communal environment, to those who were vulnerable in the community.

It was noted that the cost of providing an alternative provision at Oakmere and Willowmere would be in the region of £60,000/year, and the Council's subsidy would only cease if a long-term solution was found. Any interim service would provide the same service and volume of meals as previously received. Cheshire East Council would continue to ensure that meals were provided, but how it was done would be at the discretion of the Council.

It was noted that a further review of the catering provision, and investigation into the decisions made, would come back to the Adults and Health Committee in September 2025 for a final decision.

An amendment to recommendation 2 was proposed by Councillor Gardiner and seconded by Councillor Clowes:

2. *Agree the interim arrangements that have been put in place, subject to a review of the weekend and Bank Holiday arrangements, whilst a full review of the EC catering provision is carried out.*

RESOLVED: (Unanimously)

That the Adults and Health Committee:

1. Acknowledge the actions taken since the decision to close the school meals service.
2. Agree the interim arrangements that have been put in place, subject to a review of the weekend and Bank Holiday arrangements, whilst a full review of the EC catering provision is carried out.

44 MEDIUM TERM FINANCIAL STRATEGY CONSULTATION 2025/26 - 2028/29 PROVISIONAL SETTLEMENT UPDATE (ADULTS & HEALTH COMMITTEE)

The Committee considered a report which detailed the proposals within the budget consultation relating to the Committee's responsibilities, from Nicola Wood-Hill, Lead Finance Business Partner.

The Committee were updated that the figures within the report assumed a 4.99% Council Tax increase, with 2% ringfenced for Adults Social Care. There was currently no capital programmes detailed for Adult Social Care as the Service would not know the capital requirement until the Transformation Plan was further developed.

Members were updated that Cheshire East Council was responding to several national surveys which were asking for responses from local councils on the pressures which rises to the National Living Wage and National Insurance contributions were causing. Members were updated that if this led to an increase on commissioned care costs, this would be dealt with from a central contingency.

Members were informed that any grants awarded to Cheshire East Council from the government for historically not raising Council Tax were detailed in the appendices.

Members noted that decisions made by other Service Committees within the Council were at risk of undermining those decisions taken by this committee and asked that this was looked at by officers. Members queried whether there had been any increased in Council Tax Support payments, and whether there had been an impact on Adults Social Care as a result of Council Tax rises.

A named vote was proposed by Councillor Clowes and seconded by Councillor Moss with the following results:

FOR

Councillors Arthur Moran, John Place, Jill Rhodes, Judy Snowball, Dawn Clark and Ben Wye.

AGAINST

Councillors Sue Adams, Janet Clowes, Stewart Gardiner, Andrew Kolker and Liz Wardlaw.

NOT VOTING

Councillors Rob Moreton and Hannah Moss.

The motion was declared carried with 6 votes for, 5 votes against, and 2 not voting.

RESOLVED: (by majority)

That the Adults and Health Committee:

1. Recommend to the Corporate Policy Committee, for their meeting on 6 February 2025, all proposals within Appendix A, as related to the Committee's responsibilities, for inclusion on the Council's budget for 2025/26.
2. Identify any further budget change proposals, as related to the Committee's responsibilities, that could assist Corporate Policy Committee in presenting an overall balanced budget to Council for 2025/26.
3. Note the capital growth items listed in Appendix B and the revenue implications noted in paragraph 23. These will be reviewed by the Capital Review Programme Board in January before a final list is brought to Corporate Policy committee in February.
4. Note the contents of Appendix C – Provisional Local Government Settlement 2025/26 (Finance Sub Committee).
5. Note the contents of Appendix D – Council Tax benchmarking and scenarios (Finance Sub Committee) and consider what the impact of any requests for a change of Council Tax policy would be.

45 ADULT SOCIAL CARE TRANSFORMATION PROGRAMME

The Committee received a report which provided members with detail on how the Adult Social Care Transformation Programme would contribute to

the savings proposed in the MTF5 2025/29, from Jill Broomhall, Director of Adult Social Care, and Mark Lobban, Interim Director of Commissioning.

The Committee were updated that the service's aim was to enable residents to live more fulfilled lives via reducing social isolation and ensuring that their social, emotional and physical needs were met, and that the Council would change the way it assessed, supported and delivered Adult Social Care in the future by working with families in innovative ways, to gain trust and enable them to make the best decisions for relatives.

Members were updated that Cheshire East Council works with 44 supported living care providers, but over 80% of the care is delivered by just 10 providers. The Service needed to learn from examples of best practice from within and outside Cheshire East to provide the best model of care, at the right price, for residents and providers. Nationally, Adults Social Care places a strain on Local Government budgets, and the priority of a Council was to set a balanced budget.

Members remarked on the innovative and creative ways which younger people in social care were using their Direct Payments to enhance their lived experiences, and the freedom which Direct Payments could give older people to remain in their own home was noted.

Members raised concerns surrounding the demand on the voluntary sector and the unintended consequences of savings initiatives outside of this committee.

Officers committed to providing a written answer to the value of the deferred debt from the end of October 2024.

RESOLVED:

That the Adults and Health Committee:

1. Note the content of the report and that further papers will be brought to Adults and Health Committee when there are significant decisions to be made.

46 SUBSTANCE MISUSE RECOMMISSION

The Committee considered a report which sought approval to award the All-Age Drugs and Alcohol Service through the Provider Selection Regime, Dr Matt Atkinson, Consultant in Public Health and Nik Darwin, Senior Commissioning Manager.

The Committee were updated that service users could access a nearby rehabilitation facilities in Stoke-On-Trent, amongst others, and that the current provider was achieving success rates higher than the national average in several areas.

Members queried how success was assessed across Cheshire East, and what was being delivered to children in schools.

Members were updated that the results were scrutinised by officers, and the service was delivered via a “hub and spoke” model to increase outreach and access across the Cheshire East.

Officers committed to provide a written response on the substance misuse work being undertaken within schools.

Officers committed to provide a written answer on what could be done to provide a holistic treatment journey for recovering users, to provide details of the grants which have been awarded, and details on what is in place for relapse prevention.

RESOLVED: (Unanimously)

That the Adults and Health Committee:

1. Approve the procurement of the Cheshire East Substance Misuse Service through the Provider Selection Regime.
2. Delegate authority to the Executive Director – Adults, Health and Integration to award the contract.

47 SMOKING CESSATION INCENTIVE SCHEME - UPDATE

The Committee considered a report which updated members on the pilot smoking cessation incentive scheme for pregnant women, from Dr Matt Atkinson, Consultant in Public Health and Nik Darwin, Senior Commissioning Manager.

Members noted the low uptake of the scheme to date and questioned whether the scheme was being adequately advertised.

The Committee were updated that the cost to the scheme was on a “per person” basis, so even though the uptake to date had been low, it was not leading to a budgetary pressure, and that officers were due to carry out a full evaluation of the scheme which would result in a further report being brought back to committee later in the year.

Members stated that although the uptake was low, the scheme was a success if it improved the health of anybody, and acknowledged the challenges individuals face when trying to stop smoking.

RESOLVED: (By majority)

That the Adults and Health Committee:

1. Approve continuation of the incentive scheme for household members.

48 ADULTS SERVICE SCORE CARD - NOVEMBER 24

The Committee received a briefing report which provided the Adults and Health Committee members with an overview of key activity and performance in Adults Social Care Services, from Jill Broomhall, Director of Adult Social Care Operations.

The Committee were updated that Cheshire East were admitting fewer people into long term care, however, the number of self-funders who come to Cheshire East for assistance were counted as an admission, and they were arriving more frequently, as fee increases were depleting personal resources more quickly.

RESOLVED:

That the updates be considered and noted.

49 RESPONSE TO NOTICE OF MOTION – WINTER FUEL ALLOWANCE

The Committee considered a response to the Notice Of Motion which was raised at Full Council on 16th October 2024 regarding changes to the Winter Fuel Payment for 2024/2025. At the meeting of the body to which the motion has been referred for consideration, the proposer of the motion if present shall be invited to speak first, followed by the seconder. The matter will then be opened up to wider discussion. At the Council meeting on the 16 October 2024 the notice of motion was proposed by Councillor A Kolker and Seconded by Councillor A Gage.

Members stated that keeping warm was essential for physical and mental wellbeing and maintaining good health, and that Cheshire East Council had a duty of care to residents for their health, and to the NHS for reducing the number of patients presenting at hospitals with cold-related illnesses, where the cost of treatment would likely be greater than the cost of heating. Members questioned what the impact on the NHS had been as a result of this decision.

Members noted the action which Cheshire East Council had taken to advertise the grants and opportunities open to pensioners who were in need of support, and who were on the cusp of requiring support, and hoped that this would continue.

It was noted that ahead of the report coming to committee, the Leader and Deputy Leader of the Council had already written to parliament explaining the Council's concerns and to request their support in raising them in Westminster, in support of Cheshire East pensioners.

A request for named vote was proposed by Councillor Adams and seconded by Councillor Moss with the following results:

FOR

Councillors Sue Adams, Janet Clowes, Stewart Gardiner, Andrew Kolker, Rob Moreton, Arthur Moran, Hannah Moss and Liz Wardlaw.

AGAINST

Councillors John Place, Jill Rhodes, Judy Snowball, Dawn Clark and Ben Wye.

The motion was declared carried with 8 votes for and 5 votes against.

RESOLVED: (by majority)

That the Adults and Health Committee:

1. Ask group leaders, to write jointly to the Chancellor of the Exchequer and the Secretary of State for Work and Pensions, expressing this Council's concerns regarding the impact of this decision on Cheshire East residents and asking that the Winter Fuel Allowance is reinstated with immediate effect.
2. Note the Council's local awareness campaign, to support all those eligible, to apply for Pension Credit, before 21st December 2024 so they are able to receive the Winter Fuel Allowance this Winter.
3. Ask the Leader and Deputy Leader of Council write to all Members of Parliament representing Cheshire East constituencies, explaining this Council's concerns and to request their support in raising them in Westminster, on behalf of Cheshire East pensioners.

50 MINUTES OF THE CHESHIRE EAST HEALTH AND WELLBEING BOARD

RESOLVED:

That the minutes of the Cheshire East Health and Wellbeing Board held on 19 November 2024 be received and noted and signed by the Chair.

51 WORK PROGRAMME

The committee considered the Work Programme.

Members were asked to review the work programme and contact the Chair or Democratic Services with any suggestions of scrutiny items that they would like to put forward for the Committee.

RESOLVED:

The following was noted:

- There was further work to do on the transformation programme and the timelines for implementation; when these were known a timetable of reports would be produced for the committee in March 2025.
- A 12-month update on Smoking Cessation Incentive Scheme would be added to the Work Programme.
- A report would be brought to Committee in September 2025 regarding Options For Extra Care Catering.
- Quarterly Performance Update reports would be added to the Work Programme.

The meeting commenced at 10.00 am and concluded at 1.50 pm

Councillor J Rhodes (Chair)

OPEN

Adults and Health Committee

24th March 2025

Service Budgets 2025/26 (Adults & Health Committee)

Report of: Adele Taylor, Interim Executive Director of Resources (s151 Officer)

Report Reference No: AH/32/24-25

Ward(s) Affected: All Wards

Purpose of Report

- 1 This report sets out the allocation of the approved budgets for 2025/26 to the Adults and Health Committee.
- 2 The report contributes to the commitment of being an effective and enabling Council.

Executive Summary

- 3 The Medium-Term Financial Strategy (MTFS) for Cheshire East Council for the four years 2025/26 to 2028/29 was approved by full Council on 26 February 2025.
- 4 Service committees are being allocated budgets for 2025/26 in line with the approved MTFS. The financial reporting cycle will provide regular updates on progress on delivery of the budget change items, the forecast outturn position, progress on capital schemes, movement on reserves and details of any supplementary estimates and virements.
- 5 The financial reporting timetable for 2025/26 was approved by Finance Sub-Committee on 10 March 2025 and is included at Annex B.
- 6 Following on from the implementation in 2024/25, in addition to the usual comprehensive reporting at First, Second and Third Financial Reviews (September, November and January cycles) and in recognition of the Council's continuing challenging financial position and the importance of achieving a balanced outturn, service committee meetings during 2025/26 will continue to receive an update report on the delivery of the approved budget change items. This will be based on the Section 2 items shown in Annex A, for each respective committee, and will include RAG-rating and accompanying commentary in respect of each item.

RECOMMENDATIONS

The Adults and Health Committee is recommended to:

1. Note the decision of the Finance Sub-Committee to allocate the approved revenue and capital budgets, related budget changes items and earmarked reserves to the Adults and Health Committee, as set out in Annex A.
2. Note the financial reporting timetable for 2025/26 set out in Annex B as approved at Finance Sub-Committee on 10 March 2025.

Background

- 7 All councils are legally required to set a balanced budget each year. The MTFS for 2025-29 was approved by full Council on 26 February 2025.
- 8 The MTFS includes a Report from the Chief Finance Officer in line with the Section 25(1) of the Local Government Finance Act 2003. This report confirms that the MTFS is balanced for 2025/26 with the use of Exceptional Financial Support. The report also highlights the factors taken into account in arriving at this judgement including relevant financial issues and risks facing the Council during the medium term.
- 9 Finance Procedure Rules set limits and responsibilities for movement of funds, treating reserves as part of this overall balanced position. Any movement within this balanced position is treated as a virement. To increase the overall size of the MTFS requires a supplementary estimate, which must be backed with appropriate new funding and approved in-line with the Finance Procedure Rules.
- 10 To support accountability and financial control under the committee system the 2025/26 budget is being reported across the service committees based on their associated functions. This report sets out the allocation of the revenue and capital budgets and earmarked reserves to the relevant service committee in accordance with their functions.
- 11 Each committee function has been associated with a Director budget. Budget holders are responsible for budget management. Where a team supports multiple Directorates (most notably in Corporate Services) the budget remains with the Service Director and is not split; for example, Governance and Democratic Services budgets are aligned to the Corporate Policy Committee even though the activities of the team relate to services provided to all Directorates of the Council.

- 12 The financial alignment of budgets to each Committee is set out in Table 1 with further details in Annex A.

| Table 1: Revenue and capital budgets allocated to service committees as per the approved MTFS | Revenue Budget | | | Capital Budget | Total Revenue and Capital Budget |
|---|----------------|---------------------|-----------------|--------------------|----------------------------------|
| | Service Area | Expenditure £000 | Income £000 | Net Budget £000 | £000 |
| Adults and Health | 252,154 | -92,705 | 159,449 | 389 | 159,838 |
| Children and Families | 107,383 | -10,095 | 97,288 | 37,723 | 135,011 |
| Corporate Policy | 108,802 | -66,014 | 42,788 | 12,745 | 55,533 |
| Corporate Policy – Council Wide Transformation | -12,702 | -750 | -13,452 | | -13,452 |
| Economy and Growth | 38,144 | -9,703 | 28,441 | 36,081 | 64,522 |
| Environment and Communities | 68,964 | -23,263 | 45,701 | 19,357 | 65,058 |
| Highways and Transport | 28,370 | -11,469 | 16,901 | 66,782 | 83,683 |
| Finance Sub – Central | 54,012 | -3,492 | 50,520 | | 50,520 |
| Total Cost of Service | 645,127 | -217,491 | 427,636 | 173,077 | 600,713 |
| Total Funding | | -402,375 | -402,375 | | |
| Exceptional Financial Support | -25,261 | | -25,261 | | |
| Net Position | 619,866 | -619,866 | - | | |

- 13 The MTFS 2025-29 includes a net revenue budget of £402.4m and an approved capital programme of £173.0m for the financial year 2025/26. Further details on the schemes within the capital programme are provided in Annex A.
- 14 Annex A sets out the list of budget change items that were approved as part of the MTFS. All budget changes must be successfully delivered during 2025/26 to avoid a further overspend in the coming financial year. Detailed monitoring of these items will continue at every reporting opportunity and the Council's reporting 'masterplan' and committee work programmes will reflect reporting on the monitoring and delivery of all MTFS change items, including matters requiring consultation and/ or decisions. This will ensure regular reporting to Corporate Leadership Team and all service committees on implementation of the MTFS and achievement of savings, throughout the coming year. In addition to reporting at the formal 'financial review' points in

the year, other progress reports will be scheduled for reporting to particular service committees, on their items as appropriate.

- 15 Annex A sets out the capital programme tables by committee. The four-year capital programme includes investment plans of around £0.6bn. It is proposed that it will be funded through a mixture of Government grants, contributions from other external partners and Council resources. During 2024/25 all schemes requiring borrowing as part of their funding have been subject to review with a view to reducing their impact on the revenue budget and this has mainly been achieved through reprofiling and some budget reductions. There remains a significant amount of borrowing required to fund the programme in 2025/26 and the Capital Programme Board will provide review of and challenge to projects with a view to reducing the revenue cost impact.
- 16 The 2025/26 budget was approved at full Council in February 2025 including the use of up to £25.3m of Exceptional Financial Support to balance the overall budget, as expenditure outweighed the income forecast. Further information on this can be found in the MTFs, Appendix A, Section 2.

Transformational savings

- 17 During 2024/25, in developing this MTFs, the Council has worked with an external partner, Inner Circle, to develop a Transformation Plan. The Transformation Plan is designed to ensure that Council can deliver sustainable services and support infrastructure projects that reflect 'whole life' costs. The production and implementation of a Transformation Plan to deliver key Council objectives and secure the medium-term financial position is also a pre-condition of MHCLG approving the Council's bid for Exceptional Financial Support.
- 18 The Transformation Plan will support the delivery of approved/proposed savings, cost avoidance, cost mitigation and identify new savings for the coming years. There are six programmes within the plan agreed in 2024/25, each containing a range of projects and other initiatives across:

- Workforce
- Social Care
- Place
- Early Intervention and Prevention
- Digital
- Special Projects

The approved Transformation Plan can be accessed here:

<https://moderngov.cheshireeast.gov.uk/ecminutes/documents/s119437/Transformation%20Plan%20V1%20Final%20CPC%20003.pdf>

- 19 The revenue and capital implications for growth, investment and savings associated with the above initiatives have been reflected in the MTFs 2025-29. For the financial year 2025/26, there are 19 Transformation projects which are also MTFs approved budget changes; in total these will deliver net budget savings of £24.4m for 2025/26. Within this total budget saving, there are £13.452m of Council wide cross cutting savings which are held centrally; work

is continuing to refine how these savings will be delivered in detail and these savings will be allocated to service committee budgets as soon as possible.

- 20 Progress on the delivery of Transformation projects and their associated budget savings will be reported on a monthly basis to the Council's Transformation Board. In addition, all Transformation savings will form an integral part of the Council's existing comprehensive financial reporting process which is set out in paragraph 13.
- 21 The headline reserves table, as included in the MTFS, is shown below:

| | Opening Balance 2024/25 £m | Forecast Closing Balance 2024/25 £m | Forecast Closing Balance 2025/26 £m | Change from closing 2024/25 £m |
|-------------------------------|-------------------------------------|---|---|--|
| General Reserves | 5,580 | 3,696 | 5,000 | 1,304 |
| Earmarked Reserves** | 32,277 | 11,539 | 9,386 | -2,153 |
| Total Revenue Reserves | 37,857 | 15,235 | 14,386 | -849 |

* Closing and Opening balances are dependent on outturn at 31 March 2025.

** All remaining Earmarked reserves, excluding those held for ring-fenced purposes or forecast for use in 2025/26, are being transferred into the General Fund reserve during 2024/25 to support the forecast deficit position.

- 22 The detail behind the earmarked reserve balances included in the table above, for the Adults and Health Committee, is set out in Annex A.
- 23 Further background information on the reserves balances is available in the Reserves Strategy and the S.25 statement which was approved as part of the MTFS for 2025/26 at the Council meeting on 26 February (MTFS - Appendix A, Annex 8 (Reserves Strategy) and Page 42 (S.25 statement)).

- 24 The table below summarises the estimated four-year position, as included in the MTFS. Early work on business planning for 2026/27 and future years will continue, as part of the Transformation Programme.

| | Approved Net Budget 2025/26 £m | Estimated Net Budget 2026/27 £m | Estimated Net Budget 2027/28 £m | Estimated Net Budget 2028/29 £m |
|---|--|---|---|---|
| Total Service Expenditure | 377.1 | 362.6 | 356.3 | 366.1 |
| Central Budgets: | | | | |
| Capital Financing | 35.0 | 38.8 | 41.9 | 43.2 |
| Income from Capital Receipts | -1.0 | -1.0 | -1.0 | -1.0 |
| Bad Debt Provision (change) | -0.1 | -0.1 | -0.1 | -0.1 |
| Contingency Budget | 16.0 | 30.9 | 42.8 | 55.7 |
| Risk Budget | 0.0 | 3.8 | 2.0 | 0.8 |
| Pension adjustment | -0.7 | -0.7 | -0.7 | -0.7 |
| Use of Reserves | 1.3 | 5.0 | 8.9 | 8.9 |
| Total Central Budgets | 50.5 | 76.6 | 93.7 | 106.9 |
| TOTAL: SERVICE + CENTRAL | 427.6 | 439.3 | 450.0 | 473.0 |
| Funded by: | | | | |
| Council Tax | -307.3 | -325.6 | -345.0 | -365.5 |
| Business Rates Retention | -57.1 | -57.1 | -57.1 | -57.1 |
| Revenue Support Grant | -0.8 | -0.8 | -0.8 | -0.8 |
| Specific Unringfenced Grants | -37.1 | -34.1 | -34.1 | -34.1 |
| TOTAL: FUNDED BY | -402.4 | -417.7 | -437.0 | -457.6 |
| Exceptional Financial Support - Capitalisation Direction | -25.3 | | | |
| FUNDING POSITION | 0.0 | 21.6 | 13.0 | 15.4 |

Note – table may not add across/down due to roundings

Consultation and Engagement

- 25 The annual business planning process involves engagement with local people and organisations. Local authorities have a statutory duty to consult on their budget with certain stakeholder groups including the Schools Forum and businesses. In addition, the Council chooses to consult with other stakeholder groups. The Council continues to carry out stakeholder analysis to identify the

different groups involved in the budget setting process, what information they need from us, the information we currently provide these groups with, and where we can improve our engagement process.

- 26 The Medium-Term Financial Strategy has been developed during 2024 and an online budget engagement survey was published on 19 December 2024.

Reasons for Recommendations

- 27 In accordance with the Cheshire East Plan and the Policy Framework the Finance Sub-Committee has the responsibility to co-ordinate the management and oversight of the Council's finances, performance and risk management arrangements.
- 28 The Sub-Committee is responsible for allocating budgets across the service committees. This responsibility includes the allocation of revenue and capital budgets as well as relevant earmarked reserves.
- 29 The Sub-Committee has responsibilities within the Constitution to approve, or recommend for approval, virement and supplementary estimates that will amend the MTFs. Such requests are brought to the Committee as they arise.

Other Options Considered

- 30 Not applicable.

Implications and Comments

Monitoring Officer/Legal

- 31 The legal implications surrounding the process of setting the 2025 to 2029 Medium-Term Financial Strategy were dealt with in the reports relating to that process.

Section 151 Officer/Finance

- 32 Contained within the main body of the report.

Policy

- 33 The Cheshire East Plan sets the policy context for the MTFs and the two documents are aligned. Any policy implications that arise from activities funded by the budgets that this report deals with will be dealt within the individual reports to Members or Officer Decision Records to which they relate.

| |
|--|
| Commitment 3: An effective and enabling council |
|--|

Equality, Diversity and Inclusion

- 34 Under the Equality Act 2010, decision makers must show 'due regard' to the need to:

- a. Eliminate unlawful discrimination, harassment and victimisation;
 - b. Advance equality of opportunity between those who share a protected characteristic and those who do not share it; and
 - c. Foster good relations between those groups.
- 35 The protected characteristics are age, disability, sex, race, religion and belief, sexual orientation, gender re-assignment, pregnancy and maternity, and marriage and civil partnership.
- 36 Having “due regard” is a legal term which requires the Council to consider what is proportionate and relevant in terms of the decisions they take.
- 37 The Council needs to ensure that in taking decisions on the Medium-Term Financial Strategy and the Budget that the impacts on those with protected characteristics are considered. The Council undertakes equality impact assessments where necessary and continues to do so as proposals and projects develop across the lifetime of the Corporate Plan. The process assists us to consider what actions could mitigate any adverse impacts identified. Completed equality impact assessments form part of any detailed Business Cases.
- 38 Positive impacts include significant investment in services for children and adults (protected characteristics primarily age and disability).
- 39 The Cheshire East Plan’s vision reinforces the Council’s commitment to meeting its equalities duties, promoting fairness and working openly for everyone. Cheshire East is a diverse place and we want to make sure that people are able to live, work and enjoy Cheshire East regardless of their background, needs or characteristics.

Human Resources

- 40 Any HR implications that arise from activities funded by the budgets that this report deals with will be dealt within the individual reports to Members or Officer Decision Records to which they relate.

Risk Management

- 41 Financial risks are assessed and reported on a regular basis, and remedial action taken if and when required. Risks associated with the achievement of the 2025/26 budget and the level of general reserves were factored into the 2025/26 financial scenario, budget and reserves strategy.

Rural Communities

- 42 The report provides details of service provision across the borough.

Children and Young People including Cared for Children, care leavers and Children with special educational needs and disabilities (SEND)

43 The report provides details of service provision across the borough.

Public Health

44 Public health implications that arise from activities that this report deals with will be dealt with as separate reports to Members or Officer Decision Records as required.

Climate Change

45 Any climate change implications that arise from activities funded by the budgets that this report deals with will be dealt within the individual reports to Members or Officer Decision Records to which they relate.

| Access to Information | |
|------------------------------|--|
| Contact Officer: | Adele Taylor Interim Executive Director of Resources Services (Section 151 Officer) adele.taylor@cheshireeast.gov.uk |
| Appendices: | Annex A - Allocation of revenue and capital budgets, budget change items and earmarked reserves to service committees Annex B – Draft Financial Reporting Timetable 2025/26 |
| Background Papers: | The following are links to key background documents: Medium-Term Financial Strategy 2025-2029 |

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Service Budgets 2025/26

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Section 1: Allocation of Revenue and Capital Budgets 2025/26

| Cheshire East Council - Summary | Revenue Budget | | | Capital Budget | Total Revenue and Capital Budget |
|--|---------------------|-----------------|--------------------|----------------|----------------------------------|
| Service Area | Expenditure £000 | Income £000 | Net Budget £000 | £000 | £000 |
| Adults and Health | 252,154 | -92,705 | 159,449 | 389 | 159,838 |
| Children and Families | 107,383 | -10,095 | 97,288 | 37,723 | 135,011 |
| Corporate Policy | 108,802 | -66,014 | 42,788 | 12,745 | 55,533 |
| Corporate Policy – Council Wide Transformation | -12,702 | -750 | -13,452 | | -13,452 |
| Economy and Growth | 38,144 | -9,703 | 28,441 | 36,081 | 64,522 |
| Environment and Communities | 68,964 | -23,263 | 45,701 | 19,357 | 65,058 |
| Highways and Transport | 28,370 | -11,469 | 16,901 | 66,782 | 83,683 |
| Finance Sub – Central | 54,012 | -3,492 | 50,520 | | 50,520 |
| Total Cost of Service | 645,127 | -217,491 | 427,636 | 173,077 | 600,713 |
| Total Funding | | -402,375 | -402,375 | | |
| Exceptional Financial Support | -25,261 | | -25,261 | | |
| Net Position | 619,866 | -619,866 | - | | |

| Adults and Health | Revenue Budget | | | Capital Budget | Total Revenue and Capital Budget |
|------------------------------|---------------------|----------------|--------------------|----------------|----------------------------------|
| Service Area | Expenditure £000 | Income £000 | Net Budget £000 | £000 | £000 |
| Directorate | 515 | -8,379 | -7,864 | | -7,864 |
| Adult Social Care Operations | 214,610 | -47,056 | 167,554 | 389 | 167,943 |
| Commissioning | 17,407 | -17,648 | -241 | | -241 |
| Public Health | 19,622 | -19,622 | - | | - |
| Total Cost of Service | 252,154 | -92,705 | 159,449 | 389 | 159,838 |

| Children and Families | Revenue Budget | | | Capital Budget | Total Revenue and Capital Budget |
|---|---------------------|----------------|--------------------|----------------|----------------------------------|
| Service Area | Expenditure £000 | Income £000 | Net Budget £000 | £000 | £000 |
| Directorate | 6,391 | -1,125 | 5,266 | | 5,266 |
| Family Help and Children's Social Care | 61,865 | -1,448 | 60,417 | 3,061 | 63,478 |
| Education, Strong Start and Integration | 36,365 | -7,491 | 28,874 | 34,662 | 63,536 |
| Commissioning, QA and Partnerships | 2,762 | -31 | 2,731 | | 2,731 |
| Total Cost of Service | 107,383 | -10,095 | 97,288 | 37,723 | 135,011 |

| Corporate Policy | Revenue Budget | | | Capital Budget | Total Revenue and Capital Budget |
|------------------------------------|---------------------|----------------|--------------------|----------------|----------------------------------|
| Service Area | Expenditure £000 | Income £000 | Net Budget £000 | £000 | £000 |
| Resources (Finance) | 58,887 | -47,831 | 11,056 | 1,021 | 12,077 |
| Governance and Compliance Services | 15,499 | -4,155 | 11,344 | | 11,344 |
| Resources (People) | 6,022 | -461 | 5,561 | | 5,561 |
| Resources (Digital) | 24,414 | -12,719 | 11,695 | 11,724 | 23,419 |
| Assistant Chief Executive | 3,980 | -848 | 3,132 | | 3,132 |
| Total Cost of Service | 108,802 | -66,014 | 42,788 | 12,745 | 55,533 |

| Corporate Policy – Council Wide Transformation | Revenue Budget | | | Capital Budget | Total Revenue and Capital Budget |
|--|---------------------|----------------|--------------------|----------------|----------------------------------|
| Service Area | Expenditure £000 | Income £000 | Net Budget £000 | £000 | £000 |
| Transformation Programme - Council Wide | -12,702 | -750 | -13,452 | | -13,452 |
| Total Cost of Service | -12,702 | -750 | -13,452 | | -13,452 |

| Economy and Growth | Revenue Budget | | | Capital Budget | Total Revenue and Capital Budget |
|----------------------------------|-----------------------------|------------------------|----------------------------|-----------------------|---|
| Service Area | Expenditure £000 | Income £000 | Net Budget £000 | £000 | £000 |
| Directorate | 303 | | 303 | | 303 |
| Assets | 3,078 | -2,587 | 491 | 2,250 | 2,741 |
| Growth and Enterprise Management | 147 | | 147 | | 147 |
| Facilities Management | 17,702 | -270 | 17,432 | 5,927 | 23,359 |
| Farms | 437 | -785 | -348 | | -348 |
| Economic Development | 1,985 | -551 | 1,434 | 12,854 | 14,288 |
| Housing | 3,996 | -414 | 3,582 | 6,893 | 10,475 |
| Rural and Cultural Management | 165 | | 165 | 8,157 | 8,322 |
| Tatton Park | 5,653 | -4,445 | 1,208 | | 1,208 |
| Green Infrastructure | 2,124 | -302 | 1,822 | | 1,822 |
| Cultural Economy | 1,113 | | 1,113 | | 1,113 |
| Visitor Economy | 558 | -349 | 209 | | 209 |
| Pay Inflation | 883 | | 883 | | 883 |
| Total Cost of Service | 38,144 | -9,703 | 28,441 | 36,081 | 64,522 |

| Environment and Communities | Revenue Budget | | | Capital Budget | Total Revenue and Capital Budget |
|--|---------------------|----------------|--------------------|----------------|----------------------------------|
| Service Area | Expenditure £000 | Income £000 | Net Budget £000 | £000 | £000 |
| Director of Environmental and Neighbourhood Services | 143 | | 143 | | 143 |
| Development Management | 4,471 | -2,767 | 1,704 | | 1,704 |
| Building Control | 1,222 | -918 | 304 | | 304 |
| Local Land Charges and Planning Support | 748 | -407 | 341 | | 341 |
| Strategic Planning | 1,436 | | 1,436 | | 1,436 |
| Neighbourhood Planning | 283 | -220 | 63 | | 63 |
| Environmental – Commissioning ANSA* | 45,037 | -1,745 | 43,292 | 14,217 | 57,509 |
| Environmental – Commissioning Orbitas* | 2,094 | -2,927 | -833 | 600 | -233 |
| Environmental – Management Services | 2,207 | -12,290 | -10,083 | 3,540 | -6,543 |
| Regulatory Services | 4,050 | -1,228 | 2,822 | | 2,822 |
| Libraries | 3,329 | -297 | 3,032 | | 3,032 |
| Leisure Commissioning | 948 | -420 | 528 | 1,000 | 1,528 |
| Emergency Planning | 237 | -61 | 176 | | 176 |
| Head of Neighbourhood Services & ASB/CEO | 648 | 17 | 665 | | 665 |
| Pay Inflation | 2,111 | | 2,111 | | 2,111 |
| Total Cost of Service | 68,964 | -23,263 | 45,701 | 19,357 | 65,058 |

*The companies are coming back in house in 2025/26 therefore commissioning budgets will be realigned to the correct service area

| Highways and Transport | Revenue Budget | | | Capital Budget | Total Revenue and Capital Budget |
|--|---------------------|----------------|--------------------|----------------|----------------------------------|
| Service Area | Expenditure £000 | Income £000 | Net Budget £000 | £000 | £000 |
| Car Parking | 2,266 | -7,446 | -5,180 | 83 | -5,097 |
| Strategic Transport | 8,700 | -503 | 8,197 | 2,964 | 11,161 |
| ANSA Transport Commissioning (Management Fee)* | 1,235 | | 1,235 | | 1,235 |
| Highways | 14,625 | -2,820 | 11,805 | 30,971 | 42,776 |
| Integrated Rail and Transport (formerly HS2) | 450 | | 450 | | 450 |
| Highways and Infrastructure Director | 145 | | 145 | | 145 |
| Infrastructure | 776 | -700 | 76 | 32,764 | 32,840 |
| Pay Inflation | 173 | | 173 | | 173 |
| Total Cost of Service | 28,370 | -11,469 | 16,901 | 66,782 | 83,683 |

*The companies are coming back in house in 2025/26 therefore commissioning budgets will be realigned to the correct service area

| Finance Sub – Central Budgets | Revenue Budget | | | Capital Budget | Total Revenue and Capital Budget |
|-------------------------------------|---------------------|----------------|--------------------|----------------|----------------------------------|
| Service Area | Expenditure £000 | Income £000 | Net Budget £000 | £000 | £000 |
| Capital Financing | 37,531 | -2,492 | 35,039 | | 35,039 |
| Income from use of Capital Receipts | | -1,000 | -1,000 | | -1,000 |
| Pension Cost adjustment | -727 | | -727 | | -727 |
| Contingency Budget | 15,953 | | 15,953 | | 15,953 |
| Transfer to/(from) Reserves | 1,304 | | 1,304 | | 1,304 |
| Bad Debt Provision adjustment | -50 | | -50 | | -50 |
| Other Income/Expenditure | 1 | | 1 | | 1 |
| Total Cost of Service | 54,012 | -3,492 | 50,520 | | 50,520 |

Section 2: Approved Budget Change Items 2025/26

| MTFS Ref No | Detailed List of Approved Budget Changes – Service Budgets | 2025/26 £m | 2026/27 £m | 2027/28 £m | 2028/29 £m |
|-------------|--|----------------|---------------|---------------|---------------|
| | Adults and Health | +21.494 | -2.204 | +1.516 | +1.480 |
| 1 | Client Contributions | -5.182 | -0.879 | -1.654 | -1.706 |
| 2 | Revenue Grants for Adult Social Care | -0.220 | | | |
| 3 | Pensions Cost Adjustment | -0.517 | -1.019 | -0.171 | -0.184 |
| 4 | Demand in Adult Social Care | +5.000 | +5.000 | +5.000 | +5.000 |
| 5 | Pay Inflation | +2.251 | +1.142 | +1.171 | +1.200 |
| 6 | Funding the staffing establishment | +3.800 | | | |
| 7 | Fully Funding current care demand levels 2024/25 | +24.500 | | | |
| 8 | Remodel extra care housing catering service | -0.270 | | | |
| 9T | Prevent, Reduce, Enable - Older People | -1.500 | -2.830 | -2.830 | -2.830 |
| 10T | Learning Disability service transformation | -2.500 | -2.500 | | |
| 11T | Commissioning and brokerage transformation | -0.500 | -0.250 | | |
| 12T | Preparing for Adulthood | -0.868 | -0.868 | | |
| 13T | Health and Social Care Partnership Case Review | -2.500 | | | |

| MTFS Ref No | Detailed List of Approved Budget Changes – Service Budgets | 2025/26 £m | 2026/27 £m | 2027/28 £m | 2028/29 £m |
|-------------|---|---------------|---------------|---------------|---------------|
| | Childrens and Families | +8.659 | -0.064 | -0.201 | -0.258 |
| 14 | Pension costs adjustment | -0.537 | -0.923 | -0.155 | -0.167 |
| 15 | Growth to deliver statutory Youth Justice service, and meet Safeguarding Partnership duties | +0.203 | +0.167 | +0.031 | +0.034 |
| 16 | Growth in School, SEND and Social Care Transport budget | +1.501 | +1.548 | +0.476 | |
| 17 | Pay Inflation | +2.624 | +1.096 | +1.124 | +1.152 |
| 18 | Fully Funding current care demand levels 2024/25 | +3.295 | | | |
| 19 | Court Progression Improvement | +0.023 | | | |
| 20 | Growth for annual contribution to the Regional Adoption Agency | +0.213 | +0.048 | +0.048 | +0.048 |
| 21 | Growth for Unaccompanied Asylum Seeking Children due to emerging pressures | +0.500 | | | |
| 22 | Reversal of a one year policy change for traded services | +0.120 | | | |
| 23 | Schools Improvement | +0.175 | | | |
| 24 | Funding the staffing establishment | +2.739 | | -1.000 | -0.600 |
| 25 | Safe Walking Routes to School | -0.250 | | | |
| 26T | New accommodation with support offer for 16-25 young people | -1.100 | -0.700 | | |
| 27T | Birth to Thrive | -0.500 | | | |
| 28T | Right Child, Right Home | -1.320 | -1.300 | -0.725 | -0.725 |
| 29 | Extended Rights to Free Transport | +0.388 | | | |
| 30 | Children’s Social Care Prevention Grant – Expenditure | +0.905 | | | |
| 31 | Children’s Social Care Prevention Grant – Grant Income | -0.905 | | | |
| 32 | Foster4 | +0.114 | | | |
| 33 | Foster Carers uplift of National Minimum Allowance (NMA) | +0.471 | | | |

| MTFS Ref No | Detailed List of Approved Budget Changes – Service Budgets | 2025/26 £m | 2026/27 £m | 2027/28 £m | 2028/29 £m |
|-------------|--|----------------|----------------|----------------|---------------|
| | Corporate Policy | +1.078 | +4.396 | +1.890 | +1.485 |
| 34 | Enforce prompt debt recovery and increase charges for costs | -0.077 | | | |
| 35 | Pension costs adjustment | -0.396 | -0.685 | -0.115 | -0.124 |
| 36 | Pay Inflation | +1.494 | +1.531 | +1.570 | +1.609 |
| 37 | Shared Services Review - Move to Hybrid Model for ICT | -0.733 | | | |
| 38 | The achievement of additional Registration Service income, over and above that which is currently identified as required | -0.350 | | | |
| 39 | Recognising the annual receipt of £45k of Police and Crime Panel grant income | -0.045 | | | |
| 40 | Remove unspent element of phones budgets in corporate services | -0.060 | | | |
| 41T | Digital Acceleration Revenue Growth | | +1.150 | | |
| 42T | Digital Blueprint Revenue Growth | | +2.400 | +0.435 | |
| 43 | Transactional Shared Services stabilisation plan | +0.270 | | | |
| 44 | Additional cost of External Audit Fees | +0.265 | | | |
| 45 | Reduce Members Allowances budget | -0.100 | | | |
| 46 | Additional Cost of Bank Charges from 2025/26 | +0.120 | | | |
| 47 | Reverse reduction in leadership and management costs as posts are being retained | +0.540 | | | |
| 48 | Reinstatement of a one-off saving of £150,000 from election budgets for 2024/25 | +0.150 | | | |
| | Council Wide Transformation | -13.452 | -20.730 | -11.030 | - |
| 49T | Digital Customer Enablement Invest to Save | -0.750 | -0.750 | -0.700 | |
| 50T | Digital Acceleration Invest to Save | -0.600 | -6.250 | -5.250 | |
| 51T | Digital Blueprint - Invest to Save | -4.000 | -6.000 | -4.500 | |
| 52T | Target Operating Model (TOM) | -3.000 | -7.000 | | |
| 53T | Agency Staffing | -0.352 | | | |
| 54T | Workforce Productivity | -1.000 | | | |
| 55T | Fees and Charges | -0.750 | -0.040 | -0.040 | |
| 56T | Third Party Spend | -3.000 | -0.690 | -0.540 | |

| MTFS Ref No | Detailed List of Approved Budget Changes – Service Budgets | 2025/26 £m | 2026/27 £m | 2027/28 £m | 2028/29 £m |
|-------------|--|---------------|---------------|---------------|---------------|
| | Economy and Growth | +0.534 | +0.695 | +0.432 | +0.328 |
| 57 | Office estate rationalisation | -0.150 | | | |
| 58 | Pension Costs Adjustment | -0.164 | -0.313 | -0.053 | -0.057 |
| 59 | Tatton Park ticketing and EPOS upgrade | +0.001 | +0.001 | +0.001 | +0.001 |
| 60 | CEC Archives | +0.014 | +0.093 | +0.004 | |
| 61 | Rural and Visitor Economy Electricity costs | -0.021 | | | |
| 62 | Minimum energy efficiency standards (MEES) - Estates - Revenue Adjustment | +0.023 | | -0.055 | -0.047 |
| 63 | Pay Inflation | +1.064 | +0.429 | +0.440 | +0.450 |
| 64 | Maintenance and operation of new assets in Crewe town centre | +0.205 | +0.279 | +0.118 | +0.006 |
| 65 | Land Fill Site Assessments Revenue Adjustment - Estates – Review and Risk Assessment of Council owned Landfill sites (53 sites) Review and Risk Assessment completions | +0.010 | | | |
| 66 | Tatton Park Estate Dwellings Refurbishment | +0.015 | | | |
| 67 | Improving Crewe Rented Housing Standards | +0.188 | -0.188 | | |
| 68 | Maximise potential of Countryside Access Management System | +0.020 | -0.018 | | |
| 69 | Assets - building and operational – Energy | -0.860 | | | |
| 70 | Assets - building and operational – Maintenance | +0.465 | +0.533 | | |
| 71 | Tatton Park - Increase Fees and Charges | -0.126 | -0.021 | -0.023 | -0.025 |
| 72T | Corporate Landlord Model Refresh | -0.050 | | | |
| 73T | Asset Strategy Refresh | -0.100 | -0.100 | | |

| MTFS Ref No | Detailed List of Approved Budget Changes – Service Budgets | 2025/26 £m | 2026/27 £m | 2027/28 £m | 2028/29 £m |
|-------------|--|---------------|---------------|---------------|---------------|
| | Environment and Communities | -2.741 | +3.269 | +0.982 | +6.792 |
| 74 | Strategic Leisure Review (Stage 2) | +0.403 | -0.203 | -0.166 | |
| 75 | Libraries Strategy - Stage 1 | -0.100 | | | |
| 76 | Reduce revenue impact of carbon reduction capital schemes | +0.171 | | | |
| 77 | Pay Inflation | +2.270 | +1.380 | +1.409 | +1.436 |
| 78 | Pension Costs Adjustment | -0.159 | -0.315 | -0.053 | -0.057 |
| 79 | Explore a Trust delivery model for Libraries and other services | -0.150 | | | |
| 80 | Land Charge Income Adjustment | +0.147 | | | |
| 81 | Local Plan Review | +0.315 | -0.090 | +0.005 | -0.005 |
| 82 | Review of CCTV service - service efficiencies and income generation from existing services | -0.040 | | | |
| 83 | Environmental Services Growth 2025/26 onwards | +3.041 | +1.882 | +0.690 | +0.710 |
| 84 | Environmental Services Savings 2025/26 onwards | -2.366 | -2.580 | -1.181 | -0.549 |
| 85 | Environmental Services Growth - Pensions | +0.727 | -0.395 | -0.066 | -0.071 |
| 86 | Environmental Services – expected income from Extended Producer Responsibility for packaging | -7.000 | +3.590 | +0.344 | +5.328 |

| MTFS Ref No | Detailed List of Approved Budget Changes – Service Budgets | 2025/26 £m | 2026/27 £m | 2027/28 £m | 2028/29 £m |
|-------------|---|---------------|---------------|---------------|---------------|
| | Highways and Transport | +1.061 | +0.152 | +0.068 | +0.030 |
| 87 | Increase parking charges | -0.450 | -0.186 | -0.191 | -0.197 |
| 88 | Safe Haven outside schools (Parking) | +0.010 | | | |
| 89 | Parking PDA / Back Office System contract - fall out of one off set up cost | -0.030 | | | |
| 90 | Parking - Part-year effect of strategy changes | -0.720 | | | |
| 91 | Parking - Staff and member parking | -0.250 | | | |
| 92 | Transport and Infrastructure Strategy Team – Restructure | | -0.150 | | |
| 93 | Local Bus | +1.545 | | | |
| 94 | FlexiLink Service Improvement Plan - invest to save | +0.592 | +0.294 | -0.003 | -0.135 |
| 95T | Advertising Income. Initial project scoping work being undertaken to understand scale/complexity and resourcing needs | -0.025 | -0.075 | -0.050 | |
| 96 | Pension Costs Adjustment | -0.055 | -0.108 | -0.018 | -0.020 |
| 97 | Pay Inflation | +0.228 | +0.111 | +0.114 | +0.117 |
| 98 | Flood and Water Management Act 2010 SuDS and SABs Schedule 3 Implementation | | +0.050 | +0.050 | +0.100 |
| 99 | Highways: Revenue Service | +0.216 | +0.216 | +0.216 | +0.216 |
| 100 | Highways: Depots | | | -0.050 | -0.051 |

| MTFS Ref No | Detailed List of Approved Budget Changes – Service Budgets | 2025/26 £m | 2026/27 £m | 2027/28 £m | 2028/29 £m |
|-------------|---|----------------|----------------|----------------|----------------|
| | Finance Sub (central budgets) | +35.294 | +26.123 | +17.082 | +13.104 |
| 101 | Capital Financing - Minimum Revenue Provision | +3.387 | +3.719 | +3.102 | +1.388 |
| 102 | Creation of Contingency Budget | +15.953 | +14.908 | +11.922 | +12.926 |
| 103 | Risk of unachievable budget savings or growth demands exceeding estimates | | +3.800 | -1.840 | -1.210 |
| 104 | Pension adjustment – linked to E&C growth item | -0.727 | | | |
| 105 | Use of Earmarked Reserves (reversal of 2024/25 one off use of central EMRs) | +3.723 | | | |
| 106 | Top up of Earmarked Reserves | | | +3.898 | |
| 107 | Use of General Reserves (reversal of one off use in 2024/25) | +11.654 | | | |
| 108 | Top up General Reserves | +1.304 | +3.696 | | |
| | Finance Sub (funding budgets) | -26.666 | -15.285 | -19.391 | -20.515 |
| 109 | Council Tax increase % growth | -14.326 | -15.290 | -16.204 | -17.214 |
| 110 | Council Tax increase base growth | -5.852 | -3.037 | -3.187 | -3.301 |
| 111 | Business Rates Retention | -0.495 | | | |
| 112 | Unringfenced general grants change | -3.012 | +3.042 | | |
| 113 | National Insurance increase contribution | -2.981 | | | |

Section 3: Capital Programme 2025/26

| Adults and Health | | | | | | | | | | | | CAPITAL | |
|---|-----------------------|----------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------------|-------------------|------------------------|-----------------------|------------------|---------------|----------------------|
| CAPITAL PROGRAMME 2025/26 - 2028/29 | | | | | | | | | | | | | |
| Scheme Description | Total Approved Budget | Forecast Expenditure | | | | | Forecast Funding | | | | | Total Funding | |
| | | Prior Years | Forecast Budget 2025/26 | Forecast Budget 2026/27 | Forecast Budget 2027/28 | Forecast Budget 2028/29 | Total Forecast Budget 2025-29 | Government Grants | External Contributions | Revenue Contributions | Capital Receipts | | Prudential Borrowing |
| | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| Committed Schemes | | | | | | | | | | | | | |
| Adult Social Care | | | | | | | | | | | | | |
| Electronic Call Monitoring System | 389 | 0 | 389 | 0 | 0 | 0 | 389 | 0 | 0 | 389 | 0 | 0 | 389 |
| Total Adults Social Care Schemes | 389 | 0 | 389 | 0 | 0 | 0 | 389 | 0 | 0 | 389 | 0 | 0 | 389 |

CAPITAL PROGRAMME 2025/26-2028/29

| Scheme Description | Forecast Expenditure | | | | | | | Forecast Funding | | | | | Total Funding £000 |
|--|-------------------------------|---------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------------|------------------|--------------------------------|-------------------------------|--------------------------|------------------------------|-----------------------|
| | Total Approved Budget £000 | Prior Years £000 | Forecast Budget 2025/26 £000 | Forecast Budget 2026/27 £000 | Forecast Budget 2027/28 £000 | Forecast Budget 2028/29 £000 | Total Forecast Budget 2025-29 £000 | Grants £000 | External Contributions £000 | Revenue Contributions £000 | Capital Receipts £000 | Prudential Borrowing £000 | |
| Committed Schemes | | | | | | | | | | | | | |
| Childrens Social Care | | | | | | | | | | | | | |
| Children's Home Sufficiency Scheme | 1,404 | 904 | 500 | 0 | 0 | 0 | 500 | 0 | 0 | 0 | 0 | 500 | 500 |
| Crewe Youth Zone | 4,826 | 2,420 | 2,406 | 0 | 0 | 0 | 2,406 | 1,559 | 0 | 0 | 0 | 847 | 2,406 |
| Family Hubs Transformation | 236 | 131 | 105 | 0 | 0 | 0 | 105 | 105 | 0 | 0 | 0 | 0 | 105 |
| Foster Carer Capacity Scheme | 534 | 484 | 50 | 0 | 0 | 0 | 50 | 0 | 0 | 0 | 0 | 50 | 50 |
| Total Children's Social Care | 7,000 | 3,939 | 3,061 | 0 | 0 | 0 | 3,061 | 1,664 | 0 | 0 | 0 | 1,397 | 3,061 |
| Strong Start, Family Help & Integration | | | | | | | | | | | | | |
| Childcare Capital Expansion | 749 | 449 | 300 | 0 | 0 | 0 | 300 | 300 | 0 | 0 | 0 | - | 300 |
| Early Years Sufficiency Capital Fund | 1,036 | 957 | 79 | 0 | 0 | 0 | 79 | 79 | 0 | 0 | 0 | - | 79 |
| Total Strong Start, Family Help & Integration | 1,785 | 1,406 | 379 | 0 | 0 | 0 | 379 | 379 | 0 | 0 | 0 | 0 | 379 |
| Education and 14-19 Skills | | | | | | | | | | | | | |
| Adelaide Academy | 903 | 155 | 748 | 0 | 0 | 0 | 748 | 578 | 0 | 0 | 0 | 170 | 748 |
| Basic Need Grant Allocation | 7,569 | 5,127 | 2,442 | 0 | 0 | 0 | 2,442 | 2,442 | 0 | 0 | 0 | 0 | 2,442 |
| Congleton Planning Area - Primary (1) | 2,209 | 179 | 2,030 | 0 | 0 | 0 | 2,030 | 764 | 1,266 | 0 | 0 | 0 | 2,030 |
| Congleton Planning Area - Primary (3) | 7,504 | 54 | 0 | 2,200 | 5,250 | 0 | 7,450 | 4,250 | 3,200 | 0 | 0 | 0 | 7,450 |
| Devolved Formula Grant - Schools | 1,533 | 893 | 330 | 310 | 0 | 0 | 640 | 640 | 0 | 0 | 0 | 0 | 640 |
| Energy Efficiency Grant - Schools | 672 | 672 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Gainsborough Primary - Flooring | 304 | 50 | 254 | 0 | 0 | 0 | 254 | 254 | 0 | 0 | 0 | 0 | 254 |
| Handforth Planning Area - New School | 13,002 | 103 | 400 | 4,000 | 8,499 | 0 | 12,899 | 126 | 12,773 | 0 | 0 | 0 | 12,899 |
| Macclesfield Planning Area - Secondary New places | 730 | 5 | 725 | 0 | 0 | 0 | 725 | 725 | 0 | 0 | 0 | 0 | 725 |
| Macclesfield Planning Area - New School | 4,001 | 1 | 0 | 0 | 4,000 | 0 | 4,000 | 0 | 4,000 | 0 | 0 | 0 | 4,000 |

CAPITAL PROGRAMME 2025/26-2028/29

| Scheme Description | Total Approved Budget £000 | Forecast Expenditure | | | | | Total Forecast Budget 2025-29 £000 | Forecast Funding | | | | | Total Funding £000 |
|---|-------------------------------|----------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|--|------------------|--------------------------------|-------------------------------|--------------------------|------------------------------|-----------------------|
| | | Prior Years £000 | Forecast Budget 2025/26 £000 | Forecast Budget 2026/27 £000 | Forecast Budget 2027/28 £000 | Forecast Budget 2028/29 £000 | | Grants £000 | External Contributions £000 | Revenue Contributions £000 | Capital Receipts £000 | Prudential Borrowing £000 | |
| Committed Schemes | | | | | | | | | | | | | |
| Mobberley Primary School | 1,207 | 37 | 609 | 561 | 0 | 0 | 1,170 | 870 | 0 | 0 | 300 | 0 | 1,170 |
| Nantwich Planning Area - Kingsbourne Primary Academy (New school) | 9,061 | 1,233 | 7,328 | 500 | 0 | 0 | 7,828 | 5,308 | 2,520 | 0 | 0 | 0 | 7,828 |
| New AP Free School | 500 | 0 | 500 | 0 | 0 | 0 | 500 | 500 | 0 | 0 | 0 | 0 | 500 |
| New Satellite school - 2 | 9,000 | 50 | 950 | 5,000 | 3,000 | 0 | 8,950 | 8,950 | 0 | 0 | 0 | 0 | 8,950 |
| New SEN places - Springfields Wilmslow /Dean Row Community Centre | 1,089 | 339 | 750 | 0 | 0 | 0 | 750 | 750 | 0 | 0 | 0 | 0 | 750 |
| New SEN Free School | 998 | 5 | 745 | 248 | 0 | 0 | 993 | 993 | 0 | 0 | 0 | 0 | 993 |
| Poynton Planning Area - Vernon Primary | 1,500 | 113 | 1,387 | 0 | 0 | 0 | 1,387 | 584 | 803 | 0 | 0 | 0 | 1,387 |
| Provision of Sufficient School Places - SEND (Springfield Crewe) | 7,183 | 6,861 | 322 | 0 | 0 | 0 | 322 | 0 | 0 | 0 | 0 | 322 | 322 |
| Schools Condition Capital Grant | 7,828 | 3,828 | 2,000 | 2,000 | 0 | 0 | 4,000 | 4,000 | 0 | 0 | 0 | 0 | 4,000 |
| SEN/High Needs Capital Allocation | 4,827 | 327 | 2,000 | 2,500 | 0 | 0 | 4,500 | 4,500 | 0 | 0 | 0 | 0 | 4,500 |
| Shavington Planning Area - Basford New Primary School | 8,040 | 256 | 1,000 | 6,784 | 0 | 0 | 7,784 | 5,449 | 2,335 | 0 | 0 | 0 | 7,784 |
| Springfield Satellite Site - Middlewich | 6,000 | 500 | 5,500 | 0 | 0 | 0 | 5,500 | 5,500 | 0 | 0 | 0 | 0 | 5,500 |
| Tytherington High School | 2,800 | 272 | 2,528 | 0 | 0 | 0 | 2,528 | 2,528 | 0 | 0 | 0 | 0 | 2,528 |
| Wheelock Primary School | 2,411 | 1,201 | 1,210 | 0 | 0 | 0 | 1,210 | 1,210 | 0 | 0 | 0 | 0 | 1,210 |
| Wilmslow High School BN | 14,179 | 13,654 | 525 | 0 | 0 | 0 | 525 | 0 | 477 | 0 | 0 | 48 | 525 |
| Total Education & 14-19 Skills | 115,050 | 35,915 | 34,283 | 24,103 | 20,749 | 0 | 79,135 | 50,921 | 27,374 | 0 | 300 | 540 | 79,135 |
| | | | | | | | | | | | | | 0 |
| Total Committed Schemes | 123,835 | 41,260 | 37,723 | 24,103 | 20,749 | 0 | 82,575 | 52,964 | 27,374 | 0 | 300 | 1,937 | 82,575 |
| | | | | | | | | | | | | | |
| Total New Schemes | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | | | | | | | | | | | | |
| Total Children and Families Schemes | 123,835 | 41,260 | 37,723 | 24,103 | 20,749 | 0 | 82,575 | 52,964 | 27,374 | 0 | 300 | 1,937 | 82,575 |

CAPITAL PROGRAMME 2025/26 - 2028/29

| Scheme Description | Forecast Expenditure | | | | | | Total Forecast Budget 2025-29 £000 | Forecast Funding | | | | | Total Funding £000 |
|--|-------------------------------|---------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------------|------------------|--------------------------------|-------------------------------|--------------------------|------------------------------|-----------------------|
| | Total Approved Budget £000 | Prior Years £000 | Forecast Budget 2025/26 £000 | Forecast Budget 2026/27 £000 | Forecast Budget 2027/28 £000 | Forecast Budget 2028/29 £000 | | Grants £000 | External Contributions £000 | Revenue Contributions £000 | Capital Receipts £000 | Prudential Borrowing £000 | |
| Committed Schemes | | | | | | | | | | | | | |
| ICT Services | | | | | | | | | | | | | |
| Accelerate Digital | 1,460 | 760 | 700 | 0 | 0 | 0 | 700 | 0 | 0 | 0 | 0 | 700 | 700 |
| Care Act Phase 2 | 6,314 | 5,234 | 1,080 | 0 | 0 | 0 | 1,080 | 0 | 0 | 0 | 0 | 1,080 | 1,080 |
| ICT Device Replacement | 1,912 | 1,412 | 500 | 0 | 0 | 0 | 500 | 0 | 0 | 0 | 0 | 500 | 500 |
| IADM (Information Assurance and Data Management) | 19,465 | 18,065 | 1,400 | 0 | 0 | 0 | 1,400 | 0 | 0 | 0 | 0 | 1,400 | 1,400 |
| Infrastructure Investment Programme (IIP) | 34,429 | 31,796 | 1,804 | 830 | 0 | 0 | 2,634 | 0 | 0 | 0 | 0 | 2,634 | 2,634 |
| Vendor Management | 1,006 | 788 | 218 | 0 | 0 | 0 | 218 | 0 | 0 | 0 | 0 | 218 | 218 |
| Total ICT Services Schemes | 64,586 | 58,054 | 5,702 | 830 | 0 | 0 | 6,532 | 0 | 0 | 0 | 0 | 6,532 | 6,532 |
| Finance & Customer Services | | | | | | | | | | | | | |
| Core Financials | 11,317 | 10,362 | 662 | 293 | 0 | 0 | 955 | 0 | 0 | 0 | 0 | 955 | 955 |
| Vendor Management - Phase 2 | 99 | 24 | 25 | 50 | 0 | 0 | 75 | 0 | 0 | 0 | 0 | 75 | 75 |
| Total Finance & Customer Services Schemes | 11,417 | 10,386 | 687 | 343 | 0 | 0 | 1,030 | 0 | 0 | 0 | 0 | 1,030 | 1,030 |
| Total Committed Schemes | 76,003 | 68,440 | 6,389 | 1,173 | 0 | 0 | 7,562 | 0 | 0 | 0 | 0 | 7,562 | 7,562 |
| New Schemes | | | | | | | | | | | | | |
| Finance & Customer Services | | | | | | | | | | | | | |
| Core Business Systems | 1,826 | 0 | 334 | 492 | 800 | 200 | 1,826 | 0 | 0 | 0 | 0 | 1,826 | 1,826 |
| ICT Services | | | | | | | | | | | | | |
| Accelerate Digital – (Digital efficiencies) Capital | 4,259 | 0 | 1,532 | 1,350 | 1,377 | 0 | 4,259 | 0 | 0 | 0 | 0 | 4,259 | 4,259 |
| Digital Blueprint - Capital | 6,530 | 0 | 3,490 | 1,663 | 1,377 | 0 | 6,530 | 0 | 0 | 0 | 0 | 6,530 | 6,530 |
| ICT Device Replacement | | 0 | 1,000 | 250 | 200 | 400 | 1,850 | 0 | 0 | 0 | 0 | 1,850 | 1,850 |
| Total New Schemes | 12,615 | 0 | 6,356 | 3,755 | 3,754 | 600 | 14,465 | 0 | 0 | 0 | 0 | 14,465 | 14,465 |
| Total Corporate Policy | 88,618 | 68,440 | 12,745 | 4,928 | 3,754 | 600 | 22,027 | 0 | 0 | 0 | 0 | 22,027 | 22,027 |

| CAPITAL PROGRAMME 2025/26 - 2028/29 | | | | | | | | | | | | | |
|---|----------------------------|------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------------|------------------|-----------------------------|----------------------------|-----------------------|---------------------------|--------------------|
| Scheme Description | Forecast Expenditure | | | | | | Total Forecast Budget 2025-29 £000 | Forecast Funding | | | | | Total Funding £000 |
| | Total Approved Budget £000 | Prior Years £000 | Forecast Budget 2025/26 £000 | Forecast Budget 2026/27 £000 | Forecast Budget 2027/28 £000 | Forecast Budget 2028/29 £000 | | Grants £000 | External Contributions £000 | Revenue Contributions £000 | Capital Receipts £000 | Prudential Borrowing £000 | |
| Committed Schemes | | | | | | | | | | | | | |
| Culture & Tourism | | | | | | | | | | | | | |
| Countryside Vehicles | 1,579 | 790 | 355 | 217 | 217 | 0 | 789 | 0 | 0 | 0 | 0 | 789 | 789 |
| Culture & Tourism S106 Schemes | 509 | 97 | 385 | 5 | 5 | 17 | 412 | 0 | 412 | 0 | 0 | 0 | 412 |
| Green Infrastructure Structures Investment | 384 | 0 | 271 | 113 | 0 | 0 | 384 | 0 | 0 | 0 | 0 | 384 | 384 |
| New Archives Premises CTC1 | 7,115 | 442 | 6,433 | 240 | 0 | 0 | 6,673 | 0 | 0 | 0 | 0 | 6,673 | 6,673 |
| PROW CMM A6 MARR | 103 | 74 | 29 | 0 | 0 | 0 | 29 | 29 | 0 | 0 | 0 | 0 | 29 |
| Talton Park Investment Phase 2 | 2,843 | 1,434 | 684 | 725 | 0 | 0 | 1,409 | 0 | 0 | 0 | 0 | 1,409 | 1,409 |
| Total Culture & Tourism Committed Schemes | 12,533 | 2,837 | 8,157 | 1,300 | 222 | 17 | 9,696 | 29 | 412 | 0 | 0 | 9,255 | 9,696 |
| Economic Development | | | | | | | | | | | | | |
| Crewe Towns Fund - Mill Street Corridor | 4,027 | 3,229 | 798 | 0 | 0 | 0 | 798 | 798 | 0 | 0 | 0 | 0 | 798 |
| Crewe Towns Fund - Crewe Youth Zone non-grant costs | 351 | 188 | 163 | 0 | 0 | 0 | 163 | 163 | 0 | 0 | 0 | 0 | 163 |
| Crewe Towns Fund - Repurposing Our High Streets | 1,132 | 625 | 507 | 0 | 0 | 0 | 507 | 507 | 0 | 0 | 0 | 0 | 507 |
| Crewe Town Centre Regeneration | 32,293 | 31,293 | 1,000 | 0 | 0 | 0 | 1,000 | 0 | 0 | 0 | 0 | 1,000 | 1,000 |
| Connecting Cheshire Phase 3 | 8,000 | 928 | 2,000 | 2,200 | 2,000 | 872 | 7,072 | 0 | 7,072 | 0 | 0 | 0 | 7,072 |
| Connecting Cheshire 2020 | 9,250 | 6,265 | 0 | 0 | 0 | 2,985 | 2,985 | 2,985 | 0 | 0 | 0 | 0 | 2,985 |
| Handforth Heat Network | 13,219 | 680 | 50 | 450 | 12,039 | 0 | 12,539 | 1,924 | 7,428 | 0 | 0 | 3,187 | 12,539 |
| History Centre Public Realm & ICV (Crewe Towns Fund) CTC1 | 580 | 210 | 370 | 0 | 0 | 0 | 370 | 370 | 0 | 0 | 0 | 0 | 370 |
| Leighton Green | 2,096 | 1,618 | 478 | 0 | 0 | 0 | 478 | 0 | 0 | 0 | 0 | 478 | 478 |
| South Macclesfield Development Area | 34,630 | 3,359 | 100 | 0 | 0 | 31,171 | 31,271 | 10,000 | 10,000 | 0 | 11,271 | 0 | 31,271 |
| Macclesfield Indoor Market Refurbishment (MIMR) | 2,213 | 1,713 | 500 | 0 | 0 | 0 | 500 | 500 | 0 | 0 | 0 | 0 | 500 |
| Nantwich Town Centre Public Realm Improvements | 100 | 0 | 100 | 0 | 0 | 0 | 100 | 0 | 100 | 0 | 0 | 0 | 100 |
| North Cheshire Garden Village | 57,866 | 12,287 | 6,588 | 17,285 | 21,706 | 0 | 45,579 | 15,044 | 0 | 0 | 21,700 | 8,835 | 45,579 |
| Handforth Garden Village s106 Obligations | 6,841 | 0 | 0 | 2,740 | 0 | 4,101 | 6,841 | 0 | 0 | 0 | 0 | 6,841 | 6,841 |
| UK Shared Prosperity Fund - Core | 1,150 | 950 | 200 | 0 | 0 | 0 | 200 | 200 | 0 | 0 | 0 | 0 | 200 |
| Total Economic Development Committed Schemes | 173,748 | 63,345 | 12,854 | 22,675 | 35,745 | 39,129 | 110,403 | 32,491 | 24,600 | 0 | 32,971 | 20,341 | 110,403 |

CAPITAL PROGRAMME 2025/26 - 2028/29

| Scheme Description | Total Approved Budget £000 | Forecast Expenditure | | | | | Total Forecast Budget 2025-29 £000 | Forecast Funding | | | | | Total Funding £000 |
|--|----------------------------|----------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------------|------------------|-----------------------------|----------------------------|-----------------------|---------------------------|--------------------|
| | | Prior Years £000 | Forecast Budget 2025/26 £000 | Forecast Budget 2026/27 £000 | Forecast Budget 2027/28 £000 | Forecast Budget 2028/29 £000 | | Grants £000 | External Contributions £000 | Revenue Contributions £000 | Capital Receipts £000 | Prudential Borrowing £000 | |
| Facilities Management | | | | | | | | | | | | | |
| PSDS - 3B - Lot 1 | 1,028 | 904 | 124 | 0 | 0 | 0 | 124 | 124 | 0 | 0 | 0 | 0 | 124 |
| PSDS - 3C | 1,672 | 324 | 1,348 | 0 | 0 | 0 | 1,348 | 1,159 | 0 | 0 | 0 | 189 | 1,348 |
| Septic Tanks | 636 | 310 | 75 | 251 | 0 | 0 | 326 | 0 | 0 | 0 | 0 | 326 | 326 |
| Schools Capital Maintenance | 8,315 | 7,271 | 1,044 | 0 | 0 | 0 | 1,044 | 1,044 | 0 | 0 | 0 | 0 | 1,044 |
| Premises Capital (FM) | 39,690 | 36,053 | 2,488 | 1,149 | 0 | 0 | 3,637 | 0 | 0 | 0 | 0 | 3,637 | 3,637 |
| Poynton Pool Spillway | 1,380 | 744 | 636 | 0 | 0 | 0 | 636 | 0 | 0 | 0 | 0 | 636 | 636 |
| Total Facilities Management Committed Schemes | 52,721 | 45,606 | 5,715 | 1,400 | 0 | 0 | 7,115 | 2,327 | 0 | 0 | 0 | 4,788 | 7,115 |
| Estates | | | | | | | | | | | | | |
| Corporate Landlord - Non-Operational | 1,336 | 0 | 1,336 | 0 | 0 | 0 | 1,336 | 0 | 0 | 0 | 0 | 1,336 | 1,336 |
| Malkins Bank Landfill Site | 1,360 | 777 | 583 | 0 | 0 | 0 | 583 | 0 | 0 | 0 | 0 | 583 | 583 |
| Farms Strategy | 2,910 | 1,744 | 331 | 209 | 209 | 417 | 1,166 | 0 | 0 | 0 | 1,166 | 0 | 1,166 |
| Total Estates Committed Schemes | 5,606 | 2,521 | 2,250 | 209 | 209 | 417 | 3,085 | 0 | 0 | 0 | 1,166 | 1,919 | 3,085 |
| Housing | | | | | | | | | | | | | |
| Crewe Towns Fund - Warm and Healthy Homes | 2,126 | 858 | 1,268 | 0 | 0 | 0 | 1,268 | 1,268 | 0 | 0 | 0 | 0 | 1,268 |
| Disabled Facilities | 22,025 | 13,761 | 2,664 | 2,800 | 2,800 | 0 | 8,264 | 8,264 | 0 | 0 | 0 | 0 | 8,264 |
| Green Homes Grant | 3,105 | 2,427 | 339 | 339 | 0 | 0 | 678 | 678 | 0 | 0 | 0 | 0 | 678 |
| Home Repairs Vulnerable People | 1,338 | 936 | 402 | 0 | 0 | 0 | 402 | 0 | 0 | 0 | 0 | 402 | 402 |
| Home Upgrade Grant Phase 2 | 4,409 | 2,740 | 1,669 | 0 | 0 | 0 | 1,669 | 1,669 | 0 | 0 | 0 | 0 | 1,669 |
| Local Authority Housing Fund | 742 | 433 | 309 | 0 | 0 | 0 | 309 | 309 | 0 | 0 | 0 | 0 | 309 |
| Total Housing Committed Schemes | 33,746 | 21,156 | 6,651 | 3,139 | 2,800 | 0 | 12,590 | 12,188 | 0 | 0 | 0 | 402 | 12,590 |
| Total Committed Schemes | 278,355 | 135,466 | 35,627 | 28,723 | 38,976 | 39,563 | 142,889 | 47,035 | 25,012 | 0 | 34,137 | 36,705 | 142,889 |
| New Schemes | | | | | | | | | | | | | |
| Culture & Tourism | | | | | | | | | | | | | |
| Green Structures investment (Public Rights of Way) | 512 | 0 | 0 | 126 | 195 | 191 | 512 | 0 | 0 | 0 | 0 | 512 | 512 |
| Housing | | | | | | | | | | | | | |
| Disabled Facilities | 3,360 | 0 | 242 | 106 | 106 | 2,906 | 3,360 | 3,360 | 0 | 0 | 0 | 0 | 3,360 |
| Facilities Management | | | | | | | | | | | | | |
| Septic Tanks | 949 | 0 | 0 | 149 | 400 | 400 | 949 | 0 | 0 | 0 | 0 | 949 | 949 |
| Premises Capital * see note 1 | 7,163 | 0 | 212 | 1,551 | 2,700 | 2,700 | 7,163 | 0 | 0 | 0 | 0 | 7,163 | 7,163 |
| Total Economic Development New Schemes | 11,984 | 0 | 454 | 1,933 | 3,401 | 6,197 | 11,984 | 3,360 | 0 | 0 | 0 | 8,624 | 11,984 |
| Total Economy and Growth Schemes | 290,339 | 135,466 | 36,081 | 30,656 | 42,377 | 45,760 | 154,873 | 50,395 | 25,012 | 0 | 34,137 | 45,329 | 154,873 |

Note 1 : Approval for this scheme is for 2025-26 only. Future years to be considered for approval in 2026-30 MTFS

CAPITAL PROGRAMME 2025/26 - 2028/29

| Scheme Description | Forecast Expenditure | | | | | | Total Forecast Budget 2025-29 £000 | Forecast Funding | | | | | Total Funding £000 |
|--|----------------------------|------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------------|------------------|-----------------------------|----------------------------|-----------------------|---------------------------|--------------------|
| | Total Approved Budget £000 | Prior Years £000 | Forecast Budget 2025/26 £000 | Forecast Budget 2026/27 £000 | Forecast Budget 2027/28 £000 | Forecast Budget 2028/29 £000 | | Grants £000 | External Contributions £000 | Revenue Contributions £000 | Capital Receipts £000 | Prudential Borrowing £000 | |
| Committed Schemes | | | | | | | | | | | | | |
| Environment Services | | | | | | | | | | | | | |
| Booth Bed Lane, Goostrey | 140 | 40 | 100 | 0 | 0 | 0 | 100 | 0 | 100 | 0 | 0 | 0 | 100 |
| Bosley Village Play Area | 20 | 10 | 10 | 0 | 0 | 0 | 10 | 0 | 10 | 0 | 0 | 0 | 10 |
| Carbon Offset Investment | 568 | 268 | 75 | 75 | 75 | 75 | 300 | 0 | 0 | 0 | 0 | 300 | 300 |
| Carnival Fields | 42 | 0 | 42 | 0 | 0 | 0 | 42 | 0 | 42 | 0 | 0 | 0 | 42 |
| Closed Cemeteries | 152 | 50 | 102 | 0 | 0 | 0 | 102 | 0 | 0 | 0 | 0 | 102 | 102 |
| Fleet EV Transition | 6,897 | 1,596 | 2,974 | 327 | 1,000 | 1,000 | 5,301 | 0 | 0 | 0 | 0 | 5,301 | 5,301 |
| Fleet Vehicle Electric Charging | 585 | 305 | 140 | 140 | 0 | 0 | 280 | 0 | 0 | 0 | 0 | 280 | 280 |
| Green Investment Scheme (Solar Farm) | 4,150 | 3,944 | 51 | 155 | 0 | 0 | 206 | 0 | 0 | 0 | 0 | 206 | 206 |
| Household Waste Recycling Centres | 860 | 270 | 590 | 0 | 0 | 0 | 590 | 0 | 0 | 0 | 0 | 590 | 590 |
| Jim Evison Playing Fields | 161 | 0 | 161 | 0 | 0 | 0 | 161 | 0 | 161 | 0 | 0 | 0 | 161 |
| Litter and Recycling Bins | 208 | 136 | 25 | 25 | 22 | 0 | 72 | 0 | 0 | 0 | 0 | 72 | 72 |
| Macclesfield Chapel Refurbishment | 429 | 29 | 400 | 0 | 0 | 0 | 400 | 0 | 0 | 400 | 0 | 0 | 400 |
| Park Development Fund | 846 | 723 | 36 | 87 | 0 | 0 | 123 | 0 | 0 | 0 | 0 | 123 | 123 |
| Review of Household Waste Recycling Centres | 1,000 | 100 | 900 | 0 | 0 | 0 | 900 | 0 | 0 | 0 | 0 | 900 | 900 |
| Carbon Neutral 2030 Investments | 13,980 | 101 | 300 | 300 | 4,400 | 8,879 | 13,879 | 0 | 0 | 0 | 0 | 13,879 | 13,879 |
| The Carrs Improvement Project | 61 | 15 | 46 | 0 | 0 | 0 | 46 | 0 | 46 | 0 | 0 | 0 | 46 |
| Weekly Food Waste Collections | 2,712 | 80 | 2,132 | 500 | 0 | 0 | 2,632 | 2,632 | 0 | 0 | 0 | 0 | 2,632 |
| Woodland South of Coppice Way, Handforth | 89 | 73 | 16 | 0 | 0 | 0 | 16 | 0 | 16 | 0 | 0 | 0 | 16 |
| Wybunbury St Chad's Closed Cemetery | 219 | 0 | 219 | 0 | 0 | 0 | 219 | 0 | 0 | 0 | 0 | 219 | 219 |
| Total Environment Services Schemes | 33,119 | 7,740 | 8,319 | 1,609 | 5,497 | 9,954 | 25,379 | 2,632 | 375 | 400 | 0 | 21,972 | 25,379 |
| Neighbourhood Services | | | | | | | | | | | | | |
| Crewe Towns Fund - Valley Brook Green Corridor | 3,339 | 1,699 | 1,640 | 0 | 0 | 0 | 1,640 | 1,640 | 0 | 0 | 0 | 0 | 1,640 |
| Crewe Towns Fund - Cumberland Arena | 3,093 | 2,268 | 825 | 0 | 0 | 0 | 825 | 825 | 0 | 0 | 0 | 0 | 825 |
| Crewe Towns Fund - Pocket Parks | 1,481 | 1,088 | 393 | 0 | 0 | 0 | 393 | 393 | 0 | 0 | 0 | 0 | 393 |
| Strategic Leisure Review | 3,400 | 1,750 | 1,000 | 650 | 0 | 0 | 1,650 | 0 | 0 | 0 | 0 | 1,650 | 1,650 |
| Total Neighbourhood Services | 11,313 | 6,805 | 3,858 | 650 | 0 | 0 | 4,508 | 2,858 | 0 | 0 | 0 | 1,650 | 4,508 |
| Total Committed Schemes | 44,432 | 14,545 | 12,177 | 2,259 | 5,497 | 9,954 | 29,887 | 5,490 | 375 | 400 | 0 | 23,622 | 29,887 |
| New Schemes | | | | | | | | | | | | | |
| Environment Services | | | | | | | | | | | | | |
| Weekly Food Waste Collections - Additional Capital Requirement | 5,497 | 0 | 5,497 | 0 | 0 | 0 | 5,497 | 0 | 0 | 5,497 | 0 | 0 | 5,497 |
| Macclesfield Cemetery Second Chapel - Additional requirement | 200 | 0 | 200 | 0 | 0 | 0 | 200 | 0 | 0 | 200 | 0 | 0 | 200 |
| Parks | 1,483 | 0 | 1,483 | 0 | 0 | 0 | 1,483 | 0 | 1,483 | 0 | 0 | 0 | 1,483 |
| Total New Schemes | 7,180 | 0 | 7,180 | 0 | 0 | 0 | 7,180 | 0 | 1,483 | 5,697 | 0 | 0 | 7,180 |
| Total Environment and Communities Schemes | 51,612 | 14,545 | 19,357 | 2,259 | 5,497 | 9,954 | 37,067 | 5,490 | 1,858 | 6,097 | 0 | 23,622 | 37,067 |

CAPITAL PROGRAMME 2025/26- 2028/29

| Scheme Description | Total Approved Budget £000 | Forecast Expenditure | | | | | Total Forecast Budget 2025-29 £000 | Forecast Funding | | | | | Total Funding £000 |
|--|-------------------------------|----------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|--|------------------|--------------------------------|-------------------------------|--------------------------|------------------------------|-----------------------|
| | | Prior Years £000 | Forecast Budget 2025/26 £000 | Forecast Budget 2026/27 £000 | Forecast Budget 2027/28 £000 | Forecast Budget 2028/29 £000 | | Grants £000 | External Contributions £000 | Revenue Contributions £000 | Capital Receipts £000 | Prudential Borrowing £000 | |
| Committed Schemes | | | | | | | | | | | | | |
| Strategic Infrastructure | | | | | | | | | | | | | |
| A500 Dualling scheme | 89,456 | 11,131 | 950 | 0 | 0 | 77,375 | 78,325 | 74,025 | 4,300 | 0 | 0 | 0 | 78,325 |
| A500 Corridor OBC Update | 1,705 | 150 | 1,555 | 0 | 0 | 0 | 1,555 | 1,555 | 0 | 0 | 0 | 0 | 1,555 |
| A50 / A54 Holmes Chapel | 603 | 100 | 0 | 0 | 0 | 503 | 503 | 0 | 503 | 0 | 0 | 0 | 503 |
| A54 / A533 Leadsmithy Street, Middlewich | 563 | 176 | 0 | 0 | 0 | 387 | 387 | 0 | 387 | 0 | 0 | 0 | 387 |
| A6 MARR Technical Design | 473 | 279 | 194 | 0 | 0 | 0 | 194 | 70 | 124 | 0 | 0 | 0 | 194 |
| A556 Knutsford to Bowdon | 504 | 417 | 87 | 0 | 0 | 0 | 87 | 0 | 87 | 0 | 0 | 0 | 87 |
| Peacock Roundabout Junction | 750 | 52 | 500 | 0 | 0 | 198 | 698 | 0 | 698 | 0 | 0 | 0 | 698 |
| Congleton Link Road | 83,991 | 72,837 | 1,254 | 1,279 | 1,000 | 7,621 | 11,154 | 316 | 10,838 | 0 | 0 | 0 | 11,154 |
| Crewe Green Roundabout | 7,500 | 7,057 | 443 | 0 | 0 | 0 | 443 | 0 | 443 | 0 | 0 | 0 | 443 |
| Flowerpot Phs 1 & Pinchpoint | 5,519 | 1,609 | 588 | 336 | 337 | 2,649 | 3,910 | 3,187 | 723 | 0 | 0 | 0 | 3,910 |
| Future High Street Funding - Flag Lane Link | 1,558 | 1,249 | 309 | 0 | 0 | 0 | 309 | 309 | 0 | 0 | 0 | 0 | 309 |
| Highways & Infrastructure S106 Funded Schemes | 4,701 | 1,790 | 1,179 | 494 | 0 | 1,238 | 2,911 | 107 | 2,804 | 0 | 0 | 0 | 2,911 |
| Transport & Infrastructure Development Studies | 350 | 60 | 290 | 0 | 0 | 0 | 290 | 290 | 0 | 0 | 0 | 0 | 290 |
| Middlewich Eastern Bypass | 96,599 | 27,268 | 22,140 | 22,876 | 19,848 | 4,467 | 69,331 | 45,747 | 14,611 | 0 | 0 | 8,973 | 69,331 |
| Mill Street Corridor - Station Link Project | 1,534 | 992 | 542 | 0 | 0 | 0 | 542 | 0 | 242 | 0 | 0 | 300 | 542 |
| North-West Crewe Package | 51,367 | 50,167 | 300 | 300 | 300 | 300 | 1,200 | 0 | 1,200 | 0 | 0 | 0 | 1,200 |
| Old Mill Road / The Hill Junction | 1,324 | 187 | 1,137 | 0 | 0 | 0 | 1,137 | 0 | 1,137 | 0 | 0 | 0 | 1,137 |
| Poynton Relief Road | 54,848 | 48,906 | 1,096 | 1,146 | 1,435 | 2,265 | 5,942 | 0 | 2,751 | 0 | 1,000 | 2,191 | 5,942 |
| Sydney Road Bridge | 10,502 | 10,137 | 200 | 165 | 0 | 0 | 365 | 0 | 365 | 0 | 0 | 0 | 365 |
| Total Strategic Infrastructure Schemes | 413,847 | 234,564 | 32,764 | 26,596 | 22,920 | 97,003 | 179,283 | 125,606 | 41,213 | 0 | 1,000 | 11,464 | 179,283 |
| Highways | | | | | | | | | | | | | |
| Alderley Edge Bypass Scheme Implementation | 60,611 | 60,384 | 227 | 0 | 0 | 0 | 227 | 0 | 0 | 0 | 0 | 227 | 227 |
| Integrated Block - LTP | 8,012 | 0 | 2,003 | 2,003 | 2,003 | 2,003 | 8,012 | 8,012 | 0 | 0 | 0 | 0 | 8,012 |
| Incentive Fund - LTP | 5,800 | 0 | 1,450 | 1,450 | 1,450 | 1,450 | 5,800 | 5,800 | 0 | 0 | 0 | 0 | 5,800 |
| Maintenance Block - LTP | 25,275 | 0 | 7,878 | 5,799 | 5,799 | 5,799 | 25,275 | 23,196 | 0 | 0 | 0 | 2,079 | 25,275 |
| Managing and Maintaining Highways | 4,712 | 0 | 4,712 | 0 | 0 | 0 | 4,712 | 0 | 0 | 0 | 0 | 4,712 | 4,712 |
| Pothole Funding | 23,196 | 0 | 5,799 | 5,799 | 5,799 | 5,799 | 23,196 | 23,196 | 0 | 0 | 0 | 0 | 23,196 |
| Programme Management | 1,548 | 1,515 | 33 | 0 | 0 | 0 | 33 | 33 | 0 | 0 | 0 | 0 | 33 |
| Road Safety Schemes Minor Wks | 6,423 | 6,323 | 100 | 0 | 0 | 0 | 100 | 0 | 0 | 0 | 0 | 100 | 100 |
| Traffic Signal Maintenance | 1,095 | 835 | 260 | 0 | 0 | 0 | 260 | 260 | 0 | 0 | 0 | 0 | 260 |
| Ward Members Local Highway Measures | 872 | 357 | 515 | 0 | 0 | 0 | 515 | 139 | 0 | 0 | 0 | 376 | 515 |
| Winter Service Facility | 958 | 772 | 97 | 89 | 0 | 0 | 186 | 0 | 0 | 0 | 0 | 186 | 186 |
| Total Highways Schemes | 138,502 | 70,186 | 23,074 | 15,140 | 15,051 | 15,051 | 68,316 | 60,636 | 0 | 0 | 0 | 7,680 | 68,316 |

CAPITAL PROGRAMME 2025/26- 2028/29

| Scheme Description | Total Approved Budget £000 | Forecast Expenditure | | | | | Total Forecast Budget 2025-29 £000 | Forecast Funding | | | | | Total Funding £000 |
|---|-------------------------------|----------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|--|------------------|--------------------------------|-------------------------------|--------------------------|------------------------------|-----------------------|
| | | Prior Years £000 | Forecast Budget 2025/26 £000 | Forecast Budget 2026/27 £000 | Forecast Budget 2027/28 £000 | Forecast Budget 2028/29 £000 | | Grants £000 | External Contributions £000 | Revenue Contributions £000 | Capital Receipts £000 | Prudential Borrowing £000 | |
| Committed Schemes | | | | | | | | | | | | | |
| Strategic Transport & Parking Services | | | | | | | | | | | | | |
| Active Travel Fund | 3,100 | 1,680 | 1,420 | 0 | 0 | 0 | 1,420 | 1,420 | 0 | 0 | 0 | 0 | 1,420 |
| LEVI Capital Fund 23/24 | 2,172 | 0 | 543 | 543 | 543 | 543 | 2,172 | 2,172 | 0 | 0 | 0 | 0 | 2,172 |
| Sustainable Travel Access Prog | 2,438 | 2,238 | 200 | 0 | 0 | 0 | 200 | 200 | 0 | 0 | 0 | 0 | 200 |
| Local Access - Crewe Transport Access Studies | 400 | 188 | 212 | 0 | 0 | 0 | 212 | 212 | 0 | 0 | 0 | 0 | 212 |
| Local Access - Macclesfield Transport Access Studies | 300 | 161 | 139 | 0 | 0 | 0 | 139 | 139 | 0 | 0 | 0 | 0 | 139 |
| LTP Development & Monitoring Studies | 901 | 480 | 200 | 221 | 0 | 0 | 421 | 421 | 0 | 0 | 0 | 0 | 421 |
| Digital Car Parking Solutions | 140 | 113 | 27 | 0 | 0 | 0 | 27 | 0 | 0 | 0 | 0 | 27 | 27 |
| Car Parking Improvements (including residents parking) | 322 | 266 | 56 | 0 | 0 | 0 | 56 | 0 | 0 | 0 | 0 | 56 | 56 |
| Total Strategic Transport & Parking Services Schemes | 9,773 | 5,126 | 2,797 | 764 | 543 | 543 | 4,647 | 4,564 | 0 | 0 | 0 | 83 | 4,647 |
| Total Committed Schemes | 562,122 | 309,876 | 58,635 | 42,500 | 38,514 | 112,597 | 252,246 | 190,806 | 41,213 | 0 | 1,000 | 19,227 | 252,246 |
| New Schemes | | | | | | | | | | | | | |
| Highways | | | | | | | | | | | | | |
| Highways Maintenance Capital | 41,846 | 0 | 7,340 | 11,502 | 11,502 | 11,502 | 41,846 | 27,773 | 0 | 0 | 0 | 14,073 | 41,846 |
| Highways: Depots (Macclesfield) | 2,386 | 0 | 411 | 750 | 1,225 | 0 | 2,386 | 0 | 0 | 0 | 0 | 2,386 | 2,386 |
| Highways: Depots (Wardle) | 696 | 0 | 146 | 458 | 92 | 0 | 696 | 0 | 0 | 0 | 60 | 636 | 696 |
| Strategic Transport & Parking Services | | | | | | | | | | | | | |
| Strategic Transport Model | 750 | 0 | 250 | 250 | 250 | 0 | 750 | 0 | 0 | 0 | 0 | 750 | 750 |
| Total New Schemes | 45,678 | 0 | 8,147 | 12,960 | 13,070 | 11,502 | 45,679 | 27,773 | 0 | 0 | 60 | 17,845 | 45,679 |
| Total Highways & Transport Schemes | 607,800 | 309,876 | 66,782 | 55,460 | 51,584 | 124,099 | 297,925 | 218,579 | 41,213 | 0 | 1,060 | 37,072 | 297,925 |

Section 4: Reserves 2025/26

| Adults and Health Reserve Account | Opening Balance 01 April 2024 £000 | Transfers to General Fund - MTFS Feb 2024 £000 | 2024/25 Net Movement on Reserve £000 | Transfers to General Fund Feb 2025 £000 | Closing Balance Forecast 31 March 2025 £000 | 2025/26 Net Movement on Reserve £000 | Closing Balance Forecast 31 March 2026 £000 |
|---|--|--|---|--|--|---|--|
| PFI Equalisation - Extra Care Housing | 2,857 | (2,795) | 0 | (62) | 0 | 46 | 46 |
| Public Health Reserve | 2,369 | 0 | 9 | 0 | 2,378 | (1,025) | 1,353 |
| Adults and Health Reserves Total | 5,226 | (2,795) | 9 | (62) | 2,378 | (979) | 1,399 |

| Children and Families Reserve Account | Opening Balance 01 April 2024 £000 | Transfers to General Fund - MTFS Feb 2024 £000 | 2024/25 Net Movement on Reserve £000 | Transfers to General Fund Feb 2025 £000 | Closing Balance Forecast 31 March 2025 £000 | 2025/26 Net Movement on Reserve £000 | Closing Balance Forecast 31 March 2026 £000 |
|---|--|--|---|--|--|---|--|
| Domestic Abuse Partnership | 131 | 0 | (131) | 0 | 0 | 0 | 0 |
| Troubled Families Initiative | 1,593 | 0 | (1,593) | 0 | 0 | 0 | 0 |
| Children and Families Reserves Total | 1,724 | 0 | (1,724) | 0 | 0 | 0 | 0 |

| Corporate Policy and Central Reserves | Opening Balance 01 April 2024 | Transfers to General Fund - MTFS Feb 2024 | 2024/25 Net Movement on Reserve | Transfers to General Fund Feb 2025 | Closing Balance Forecast 31 March 2025 | 2025/26 Net Movement on Reserve | Closing Balance Forecast 31 March 2026 |
|--|-------------------------------|---|---------------------------------|------------------------------------|--|---------------------------------|--|
| Reserve Account | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| Corporate Directorate Reserve | 1,164 | (935) | 0 | (229) | 0 | 0 | 0 |
| Collection Fund Management | 8,154 | (1,235) | (2,933) | 0 | 3,986 | 3,469 | 7,455 |
| Capital Financing Reserve | 4,530 | 0 | (4,530) | 0 | 0 | 0 | 0 |
| MTFS Reserve | 2,914 | (741) | 255 | (2,428) | 0 | 0 | 0 |
| 2025/26 Transformation | 0 | 0 | 3,500 | 0 | 3,500 | (3,500) | 0 |
| Brighter Futures Transformation Programme | 490 | (470) | (20) | 0 | 0 | 0 | 0 |
| Section 31 Revenue Grants | 14 | 0 | 0 | (14) | 0 | 0 | 0 |
| Insurance Reserve | 3,098 | (3,098) | 0 | 0 | 0 | 0 | 0 |
| Elections General | 132 | 0 | 0 | 0 | 132 | 0 | 132 |
| Brexit Funding | 13 | (13) | 0 | 0 | 0 | 0 | 0 |
| HR | 59 | (59) | 0 | 0 | 0 | 0 | 0 |
| Pay Structure | 54 | 0 | 0 | (54) | 0 | 0 | 0 |
| Digital Solutions Architect | 150 | 0 | (150) | 0 | 0 | 0 | 0 |
| Corporate Policy and Central Reserves Total | 20,772 | (6,551) | (3,878) | (2,725) | 7,618 | (31) | 7,587 |

| Economy and Growth | Opening Balance 01 April 2024 | Transfers to General Fund - MTFS Feb 2024 | 2024/25 Net Movement on Reserve | Transfers to General Fund Feb 2025 | Closing Balance Forecast 31 March 2025 | 2025/26 Net Movement on Reserve | Closing Balance Forecast 31 March 2026 |
|---|--------------------------------------|--|--|---|---|--|---|
| Reserve Account | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| Place Directorate Reserve | 1,164 | 0 | (612) | (306) | 246 | (246) | 0 |
| Investment (Sustainability) | 610 | 0 | (21) | (40) | 549 | (549) | 0 |
| Legal Proceedings | 212 | 0 | (104) | 0 | 108 | (108) | 0 |
| Investment Portfolio | 534 | (534) | 0 | 0 | 0 | 0 | 0 |
| Homelessness & Housing Options - Revenue Grants | 129 | 0 | (129) | 0 | 0 | 0 | 0 |
| Tatton Park Trading Reserve | 128 | (128) | 0 | 0 | 0 | 0 | 0 |
| Economy and Growth Reserves Total | 2,777 | (662) | (866) | (346) | 903 | (903) | 0 |

| Environment and Communities | Opening Balance 01 April 2024 | Transfers to General Fund - MTFS Feb 2024 | 2024/25 Net Movement on Reserve | Transfers to General Fund Feb 2025 | Closing Balance Forecast 31 March 2025 | 2025/26 Net Movement on Reserve | Closing Balance Forecast 31 March 2026 |
|--|--------------------------------------|--|--|---|---|--|---|
| Reserve Account | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| Strategic Planning | 568 | (281) | (287) | 0 | 0 | 0 | 0 |
| Trees / Structures Risk Management | 139 | (55) | (30) | 0 | 54 | (54) | 0 |
| Air Quality | 36 | 0 | (5) | 0 | 31 | (31) | 0 |
| Licensing Enforcement | 8 | 0 | 0 | 0 | 8 | (8) | 0 |
| Flood Water Management (Emergency Planning) | 2 | 0 | (2) | 0 | 0 | 0 | 0 |
| Neighbourhood Planning | 82 | (41) | 0 | 0 | 41 | (41) | 0 |
| Spatial Planning - revenue grant | 13 | (13) | 0 | 0 | 0 | 0 | 0 |
| Street Cleansing | 22 | 0 | (4) | 0 | 18 | (18) | 0 |
| Environment and Communities Reserve Total | 870 | (390) | (328) | (0) | 152 | (152) | 0 |

| Highways and Transport Reserve Account | Opening Balance 01 April 2024 | Transfers to General Fund - MTFS Feb 2024 | 2024/25 Net Movement on Reserve | Transfers to General Fund Feb 2025 | Closing Balance Forecast 31 March 2025 | 2025/26 Net Movement on Reserve | Closing Balance Forecast 31 March 2026 |
|---|--------------------------------------|--|--|---|---|--|---|
| | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| Rail and Transport Integration | 385 | (185) | (200) | 0 | 0 | 0 | 0 |
| Flood Risk and Adverse Weather Events | 400 | 0 | 0 | 0 | 400 | 0 | 400 |
| Highways Procurement Project | 104 | (20) | (15) | 0 | 69 | (69) | 0 |
| LEP-Local Transport Body | 19 | 0 | 0 | 0 | 19 | (19) | 0 |
| Highways and Transport Reserve Total | 908 | (205) | (215) | 0 | 488 | (88) | 400 |

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Annex B - Draft Financial Reporting Timetable

| Report | Financial Cycle | Committee | When |
|--|------------------------|--|---|
| Service Budgets 2025/26 | Planning | All Service Committees | March/April 2025 |
| Cheshire Pension Fund update | Reporting | Finance Sub Committee | March 2025 (available on Members hub) |
| Medium Term Financial Strategy Assumptions and Reporting Cycle for 2026-30 | Planning | Finance Sub Committee | June 2025 |
| Financial Management Code update | Reporting | Finance Sub Committee | June 2025 |
| Financial Outturn 2024/25 | Reporting | All Committees / Council | June 2025 July 2025 (Council) |
| Final Outturn and Draft Statement of Accounts 2024/25 | Reporting | Audit and Governance | July 2025 |
| Companies Draft Statements of Accounts 2024/25 | Reporting | Audit and Governance / Finance Sub Committee | July 2025 September 2025 |
| First Financial Review 2025/26 | Monitoring | All Committees / Council | September / October 2025 October 2025 (Council) |
| ECW (Enterprise Cheshire & Warrington) First Financial Review 2025/26 | Monitoring | Finance Sub Committee | September 2025 |
| Companies First Financial Review 2025/26 | Monitoring | Finance Sub Committee | September 2025 |
| Cheshire Pension Fund update | Reporting | Finance Sub Committee | June 2025 (available on Members hub) |

Annex B - Draft Financial Reporting Timetable

| Report | Financial Cycle | Committee | When |
|---|------------------------|--------------------------------|--|
| Medium Term Financial Planning Assumptions - update | Planning | Finance Sub Committee | September 2025 |
| Cheshire Pension Fund update | Monitoring | Finance Sub Committee | September 2025 |
| ECW (Enterprise Cheshire & Warrington) 2024/25 Accounts - Audit & Governance Committee | Reporting | Audit and Governance / Council | September 2025 October 2025 (Council) |
| Medium Term Financial Strategy Consultation for 2026/27-2029/30 - launch | Planning | Corporate Policy Committee | October 2025 |
| Second Financial Review 2025/26 | Monitoring | All Committees / Council | November 2025 December 2025 (Council) |
| ECW (Enterprise Cheshire & Warrington) Second Financial Review 2025/26 | Monitoring | Finance Sub Committee | November 2025 |
| Companies Second Financial Review 2025/26 | Monitoring | Finance Sub Committee | November 2025 |
| Medium Term Financial Strategy Consultation 2026/27-2029/30 - committees to review their respective Service proposals | Planning | All Committees | November 2025 |
| Final Statement of Accounts 2024/25 | Reporting | Audit and Governance / Council | December 2025 |
| Audit of Accounts 2024/25 - report from A&G Committee to Council on main items from the external auditors report | Reporting | Audit and Governance / Council | December 2025 |
| Companies Audited Financial Statements 2024/25 | Reporting | Audit and Governance / Council | December 2025 |

Annex B - Draft Financial Reporting Timetable

| Report | Financial Cycle | Committee | When |
|---|------------------------|--------------------------------------|--|
| Council Tax Base 2026/27 | Reporting | Corporate Policy Committee / Council | November 2025 December 2025 (Council) |
| Financial Management Code – In Year update | Monitoring | Finance Sub Committee | January 2026 |
| Cheshire Pension Fund update | Monitoring | Finance Sub Committee | January 2026 |
| Third Financial Review 2025/26 | Monitoring | All Committees / Council | January / February 2026 February 2026 (Council) |
| ECW (Enterprise Cheshire & Warrington) Third Financial Review 2025/26 | Monitoring | Finance Sub Committee | January 2026 |
| Companies Third Financial Review 2025/26 | Monitoring | Finance Sub Committee | January 2026 |
| Medium Term Financial Strategy Consultation 2026/27 to 2029/30 plus Provisional Settlement update | Planning | All Committees | January / February 2026 |
| Medium Term Financial Strategy 2026/27-2029/30 - including any supplementary updates | Reporting | Corporate Policy Committee / Council | February 2026 |
| Cheshire Pension Fund update | Monitoring | Finance Sub Committee | March 2026 |
| Service Budgets 2026/27 | Planning | Finance Sub Committee | March 2026 |

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OPEN

Adults and Health Committee

24th March 2025

**Single Drug and Alcohol Treatment and
Recovery Improvement Grant Acceptance**

Report of: Helen Charlesworth-May, Executive Director of Adults, Health and Integration

Report Reference No: AH/31/2024-25

Ward(s) Affected: All Wards

For Decision or Scrutiny: Decision

Purpose of Report

- 1 This report seeks approval from Committee for the Council to accept the Single Drug and Alcohol Treatment and Recovery Improvement Grant (DATRIG) which is administered by the Office for Health Improvement and Disparities.
- 2 This funding will support the Council in achieving its aim of being an organisation which 'empowers and cares about people' thus 'reducing health inequalities across the Borough'.

Executive Summary

- 3 Adult and Health Committee is being asked to approve acceptance of the Single Drug and Alcohol Treatment and Recovery Improvement Grant.
- 4 The grant has been provided on an annual basis in previous years and will be used to contribute to funding for the new drugs and alcohol contract. A report on the recommission of this service was presented at Committee in January 2025.

RECOMMENDATIONS

Adult and Health Committee is recommended to:

1. Approve the Council receiving the Single Drug and Alcohol Treatment and Recovery Improvement Grant as a supplementary estimate of £524,528
2. Delegate authority to the Executive Director of Adults, Health and Integration to oversee the execution of any relevant paperwork in connection with this grant.

Background

- 5 The budget and policy framework sets out rules for managing the Council's financial affairs and contains the financial limits that apply in various parts of the Constitution. As part of sound financial management and to comply with the constitution any changes to the budgets agreed by Council in the Medium Term Financial Strategy require approval at committee in line with the financial limits within the Finance Procedure Rules.
- 6 The Council has been successful in securing £524,528 in 2025/26 from the Department of Health & Social Care revenue funding. This funding is managed by the Office for Health Improvement & Disparities (OHID) and is awarded for the Single Drug and Alcohol Treatment and Recovery Improvement Grant (previously referred to as the Supplementary Substance Misuse Treatment & Recovery Grant). The grant will be provided pursuant to section 31 of the Local Government Act 2003. This follows receipt of a similar amount in the previous year.
- 7 Adult and Health Committee recently approved the procurement of the Drug and Alcohol Service at January committee. The grant funds would enable the new service model to be implemented which was discussed in this report. This includes the offering of a hub and spoke model orientated around care communities.

Consultation and Engagement

- 8 As part of the budget setting process the Pre-Budget Consultation provided an opportunity for interested parties to review and comment on the Council's Budget proposals. The budget proposals described in the consultation document were Council-wide proposals and that consultation was invited on the broad budget proposals. Where the implications of individual proposals were much wider for individuals affected by each proposal, further full and proper consultation was undertaken with people who would potentially be affected by individual budget proposals.

Reasons for Recommendations

- 9 Acceptance of the grant will allow the funding to be used by the Council's commissioned drug and alcohol service to support residents with these needs.

Other Options Considered

- 10 Not applicable

Implications and Comments

Monitoring Officer/Legal

- 11 Under section 2B of the National Health Service Act 2006 (as amended) the Council must take appropriate steps to improve the health of the people who live in their area and these steps may include –
 - (a) providing information and advice;

(b) providing services or facilities designed to promote healthy living (whether by helping individuals to address behaviour that is detrimental to health or in any other way);

(c) providing services or facilities for the prevention, diagnosis or treatment of illness;

(d) providing financial incentives to encourage individuals to adopt healthier lifestyles;

(e) providing assistance (including financial assistance) to help individuals to minimise any risks to health arising from their accommodation or environment;

(f) providing or participating in the provision of training for persons working or seeking to work in the field of health improvement;

(g) making available the services of any person or any facilities.

(h) providing grants or loans (on such terms as the local authority considers appropriate).

The requirement for Council to approve the supplementary revenue estimate referred to above is in accordance with the Finance Procedure Rules in the Constitution.

Whereas it is anticipated that the grant in so far as it to be provided pursuant to section 31 of the Local Government Act 2003 will be on standard terms, it would be prudent for the grant terms to be reviewed in due course by the Council's Legal team to ensure that there is awareness of any key provisions that the Council will need to comply with.

Section 151 Officer/Finance

- 12 The Drugs and Alcohol Service is in place to support the health of the local population and is fully funded by the ring-fenced Public Health grant received directly from Central Government. Acceptance of the grant will contribute to the overall budget for the service and have no impact on either the Council's current financial position or its existing Medium Term Financial Strategy (MTFS).

Policy

- 13 Financial management supports delivery of all Council policies. The 2025/26 forecast outturn position, ongoing considerations for future years, and the impact on general reserves will be fed into the assumptions underpinning the 2024 to 2028 Medium-Term Financial Strategy.

Equality, Diversity and Inclusion

- 14 An equality impact assessment was completed as part of the recommissioning of the drug and alcohol service. Please see the committee report from January 2025 for further details.

Human Resources

- 15 Not accepting the grant would require a re-modelling of the service. This would be likely to result in redundancies. This would require management through the provider’s HR processes.

Risk Management

- 16 Management of the service follows normal risk procedure including identification and mitigation of risks and escalation where required.

Rural Communities

- 17 It is planned that the service will operate a hub and spoke model, ensuring access for those in rural areas through the provision of support, both on a physical and digital basis. Ongoing work is taking place with Care Communities to implement this.

Children and Young People including Cared for Children, care leavers and Children with special educational needs and disabilities (SEND)

- 18 Young people have been involved in the coproduction of this service and specialist services for young people and their families will be provided. This includes targeted work to support care leavers and support for those with SEN and disabilities.

Public Health

- 19 The recommissioning of the Drug and Alcohol Service has had involvement from the Public Health team throughout and has been developed in line with the Joint Local Health and Wellbeing Strategy for Cheshire East 2023-2028, and the Cheshire East Substance misuse JSNA. Acceptance of the grant would support agreed plans.

Climate Change

- 20 The design and delivery of the drug and alcohol service is underpinned by environmental and sustainability considerations.

| Access to Information | |
|------------------------------|---|
| Contact Officer: | Nik Darwin, Senior Commissioning Manager Nik.Darwin@cheshireeast.gov.uk |
| Appendices: | N/A |
| Background Papers: | Medium Term Financial Strategy https://www.cheshireeast.gov.uk/council_and_democracy/your_council/council_finance_and_governance/cheshire_east_budget/cheshire-east-budget-2024-25.aspx Substance Misuse Recommission report |

| | |
|--|---|
| | https://moderngov.cheshireeast.gov.uk/documents/s122083/Substance%20misuse%20recommission%20report%20Jan%20Committee%202025.pdf |
|--|---|

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OPEN

BRIEFING REPORT

Adults and Health Committee

24th March 2025

Adults Service Score Card (Quarter 3)

Report of: Jill Broomhall – Director of Adults Social Care Operations

Report Reference No: AH/34/2024-25

Purpose of Report

- 1 The purpose of this report is to provide Adults and Health Committee members with an overview of key activity and performance in Adults Social Care Services.
- 2 This aligns with the corporate aim of a Fair council and the key strategic objective of a council which empowers and cares about people

Executive Summary

- 3 The score card is produced to provide the adults service senior management team with an overview of demand and activity within the operational services on a month-by-month basis. It also provides a comparison with the previous full year outturn to show an indication of direction of travel
- 4 The report also contains commentary on changes and highlights any areas for consideration

Background

- 5 The score card is received monthly at Adults Health and Integration Extended Leadership Team and Adults Social Care Senior Management Team meetings. Exceptions or key changes are highlighted by Business Intelligence for discussion and consideration which enable the management team to consider whether changes are needed to services and resources to deliver against presenting needs and demands
- 6 The score card contains 41 indicators split into 5 key areas of service delivery. There is also some high-level financial information and trending information provided, together with analysis of change over time.

Briefing Information

7 The following areas the committee may wish to consider:

Page 1

- As previously reported October saw an unusually high number of contacts to the Adults Social care which was impacted by an increase in requests from hospitals linked to discharges of patients. This was also magnified by a significantly higher number of requests from hospitals outside of the Cheshire East area where Cheshire East Residents had been admitted. In November and December, the number of contacts reduced and the quarter is broadly in line with the average number of contacts over the year.
- In Q3 the number of contacts resulting in a new referral was 52% (broadly in line with Q1 and Q2).
- Where assessments are carried out the conversion rate from assessment to a service being required is consistently averaging around 73%.

Page 2

- Highlights the success rate of the reablement services in reducing the long-term requirements of social care support where this can be provided in a timely fashion. Clients receiving Telecare by age bands are also highlighted.
- The numbers of Mental Health Reablement referrals is showing a very large reduction, we have been working through this figure and have identified a change in recording, this will be adjusted once we have completed the piece of work, we believe this is an error and that the real figure should be in line with previous trends.

Page 3

- Provides an overview of the overall number of individuals being supported by services and the change over time.

Page 4

- Provides monthly trends for service provision of new Domiciliary Care Hours including Weekly Cost and the change over time.

Page 5

- Provides an overview of safeguarding activity and the work ongoing to ensure that individuals are safe and supported whether using service or in their home/ setting.
- In December our success rate against the Adults Social Care Outcomes Framework measure - % of S42 Enquiries where a risk was identified and

was removed or reduced was 96.8% which reflects the good work completed by the team.

Page 6 -8

- This provides an overview of the gross financial costs on a period-by-period basis together with a snapshot picture of key drivers and influencers that affect overall expenditure.

Implications

Monitoring Officer/Legal

8 None this is for information only

Section 151 Officer/Finance

9 None this is for information only

Policy

10 None this is for information only

Equality, Diversity and Inclusion

11 None this is for information only

Human Resources

12 None this is for information only

Risk Management

13 None this is for information only

Rural Communities

14 None this is for information only

Public Health

15 None this is for information only

Climate Change

16 None this is for information only

| Access to Information | |
|------------------------------|--|
| Contact Officer: | Bev Harding – Business Intelligence Manager Bev.harding@cheshireeast.gov.uk |
| Appendices: | Appendix 1 - Adults Scorecard – December 2024 |
| Background Papers: | None |

Adult Services Scorecard - Page 1 (Monthly)

Year

2024 ▼

| Benchmarking Indicators | Apr | May | June | July | Aug | Sep | Oct | Nov | Dec | Jan | Feb | Mar | YTD | Last Year |
|--|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----|-----|-----|--------|-----------|
| Total number of individuals currently in permanent residential/ nursing care 18-64 | 177 | 173 | 173 | 173 | 174 | 174 | 177 | 179 | 171 | | | | 171 | 177 |
| Total number of individuals currently in permanent residential/ nursing care 65+ | 1290 | 1285 | 1299 | 1302 | 1296 | 1302 | 1291 | 1282 | 1274 | | | | 1274 | 1259 |
| Total number of individuals currently in short-term residential/ nursing care | 97 | 95 | 88 | 95 | 90 | 85 | 89 | 86 | 93 | | | | 93 | 95 |
| Weekly number of Domiciliary Care hours | 20,093 | 20,447 | 21,089 | 21,625 | 21,409 | 21,416 | 21,264 | 21,436 | 21,723 | | | | 21,723 | 20,459 |

- There was a small increase in the numbers in short term care which, although off set by reductions in permanent places, we may just want to be confident that this isn't simply a delay into permanent care or due to domiciliary packages not being available. We did however see a similar rise in December last year.

| Core Service Activity | Apr | May | June | July | Aug | Sep | Oct | Nov | Dec | Jan | Feb | Mar | YTD | Last Year |
|--|-------|-------|-------|-------|-------|-------|-------|-------|-------|-----|-----|-----|-------|-----------|
| Number of service users waiting for a needs assessment | | | | | | 251 | 251 | 251 | 290 | | | | 290 | |
| Number of New case Contacts | 1069 | 1085 | 1075 | 1235 | 1026 | 1101 | 1373 | 1163 | 978 | | | | 10105 | 12320 |
| Assessments that result in any commissioned service (including long-term, short-term and telecare) | 174 | 156 | 170 | 172 | 153 | 138 | 166 | 133 | 131 | | | | 1393 | 2132 |
| Number of Assessments completed in period | 242 | 218 | 234 | 225 | 204 | 190 | 222 | 186 | 183 | | | | 1904 | 2814 |
| Percentage of all new contacts (other than safeguarding) where the Client had any other Contact in the previous 12 months | 36.9% | 37.5% | 37.6% | 36.8% | 37.4% | 38.6% | 38.2% | 36.8% | 34.7% | | | | 34.7% | 34.7% |
| Number of Support Plan Reviews completed | 296 | 306 | 246 | 312 | 271 | 273 | 307 | 271 | 220 | | | | 2502 | 3435 |
| Number of service users in receipt of a community based service | 4612 | 4613 | 4622 | 4661 | 4646 | 4640 | 4612 | 4569 | 4528 | | | | 4528 | 4502 |
| Proportion of service users in receipt of a community based service | 78% | 78.1% | 78% | 78.2% | 78.2% | 78.1% | 78.1% | 78% | 78% | | | | 80.8% | 82.8% |
| Percentage of Clients who have received Long Term Support for 24 months continuously that have been reviewed in the last 24 months | 83.1% | 82.4% | 82.1% | 81% | 80.7% | 79.3% | 78.8% | 78.2% | 77.6% | | | | 77.6% | 83.7% |
| Number of Contacts resulting in a New Referral | 636 | 597 | 609 | 643 | 509 | 567 | 711 | 688 | 552 | | | | 5512 | 9063 |

- There has been an increase in service users waiting for a needs assessment. Are we confident that this isn't carrying additional levels of risk for the individuals concern or resulting in delays that will result in more costly packages of care. Alternatively, is this an indication of staff pressures.

Appendix 1 - Adults Scorecard – December 2024

- There is a 16% drop in new case contacts compared to November and a 29% drop compared to the spike in October. We did see a similar drop at the same time last year, so it is possibly just a seasonal anomaly and linked to individuals supporting elderly relatives at home over the festive period.
- Reviews continue on a downward trend, and we are now 6% lower than the end of 2023/24. We may just want to ensure that we are confident that, for those receiving long term support, their package of care remains appropriate.
- The % of contacts converting to referral remains around 55-56%

| Care4CE | Apr | May | June | July | Aug | Sep | Oct | Nov | Dec | Jan | Feb | Mar | YTD | Last Year |
|--|-------|-------|-------|-------|-------|-------|-------|-------|-------|-----|-----|-----|-------|-----------|
| Number of community support reablement referrals received | 127 | 117 | 114 | 133 | 96 | 107 | 147 | 129 | 100 | | | | 1070 | 1042 |
| Number of community support reablement referrals received (Portal) | 29 | 29 | 36 | 36 | 41 | 38 | 41 | 37 | 39 | | | | 326 | 885 |
| Number of mental health reablement referrals received | 226 | 241 | 243 | 327 | 258 | 251 | 306 | 201 | 83 | | | | 2136 | 2889 |
| Number of dementia reablement referrals received | 91 | 78 | 94 | 98 | 91 | 91 | 110 | 116 | 68 | | | | 837 | 1078 |
| Percentage of community support reablement completed with no ongoing package of care | 72.7% | 68.9% | 76.7% | 72.1% | 73.5% | 65.5% | 71.3% | 71.2% | 70.5% | | | | 71.4% | 66.9% |

| Active Service Users | Apr | May | June | July | Aug | Sep | Oct | Nov | Dec | Jan | Feb | Mar | YTD | Last Year |
|---|------|------|------|------|------|------|------|------|------|-----|-----|-----|------|-----------|
| Total number of individuals on the visual impairment register | 2361 | 2379 | 2396 | 2417 | 2445 | 2474 | 2506 | 2532 | 2559 | | | | 2559 | 2430 |
| Total number of Clients with an active service other than Telecare (18-25) | 240 | 239 | 242 | 242 | 241 | 240 | 243 | 237 | 238 | | | | 238 | 241 |
| Total number of Clients with an active service other than Telecare (26-64) | 1445 | 1456 | 1448 | 1472 | 1469 | 1464 | 1456 | 1452 | 1451 | | | | 1451 | 1436 |
| Total number of Clients with an active service other than Telecare (65-84) | 1707 | 1713 | 1732 | 1752 | 1740 | 1751 | 1757 | 1744 | 1719 | | | | 1719 | 1685 |
| Total number of Clients with an active service other than Telecare (85+) | 1322 | 1327 | 1349 | 1361 | 1351 | 1358 | 1351 | 1339 | 1334 | | | | 1334 | 1340 |
| Total number of Clients only receiving a Telecare service | 1209 | 1186 | 1170 | 1153 | 1145 | 1141 | 1120 | 1089 | 1071 | | | | 1071 | 1249 |
| Total number of Clients receiving a Telecare service as part of a wider package | 619 | 631 | 641 | 646 | 636 | 629 | 607 | 592 | 591 | | | | 591 | 635 |
| Total number of Clients receiving a Telecare service | 1828 | 1817 | 1811 | 1799 | 1781 | 1770 | 1727 | 1681 | 1662 | | | | 1662 | 1884 |
| Total number of Clients receiving any service - including Telecare (65+) | 4144 | 4131 | 4156 | 4174 | 4144 | 4157 | 4137 | 4086 | 4040 | | | | 4040 | 4174 |
| Total number of Clients receiving a Direct Payment (not Carer DP) | 460 | 467 | 461 | 459 | 455 | 450 | 449 | 439 | 433 | | | | 433 | |
| Total number of Clients receiving a Carer Direct Payment | 57 | 57 | 56 | 56 | 57 | 57 | 59 | 62 | 63 | | | | 63 | |

- 2 key areas for consideration are the continued drop in clients receiving telecare as a service or part of a package together with clients receiving a DP package. These are both priority areas linked to transformation.

Appendix 1 - Adults Scorecard – December 2024

| Active Service Users | Nov | Dec | Change |
|---|------|------|--------|
| Total number of Clients with an active service other than Telecare (18-25) | 237 | 238 | 1 |
| Total number of Clients with an active service other than Telecare (26-64) | 1452 | 1451 | -1 |
| Total number of Clients with an active service other than Telecare (65-84) | 1744 | 1719 | -25 |
| Total number of Clients with an active service other than Telecare (85+) | 1339 | 1334 | -5 |
| Total number of Clients only receiving a Telecare service | 1089 | 1071 | -18 |
| Total number of Clients receiving a Telecare service as part of a wider package | 592 | 591 | -1 |
| Total number of Clients receiving a Telecare service | 1681 | 1662 | -19 |
| Total number of Clients receiving any service - including Telecare (65+) | 4086 | 4040 | -46 |
| Total number of Clients receiving a Direct Payment (not Carer DP) | 439 | 433 | -6 |
| Total number of Clients receiving a Carer Direct Payment | 62 | 63 | 1 |

- The overall position in terms of numbers of clients is one of a downward trend.

Service Provisions - Monthly Trends (Active Services)

Snapshot Date

01/04/2023 31/12/2024

Provider

All

Service Group

All

Contract Type

All

Service Type

All

Age Band

All

Primary Support Reason

All

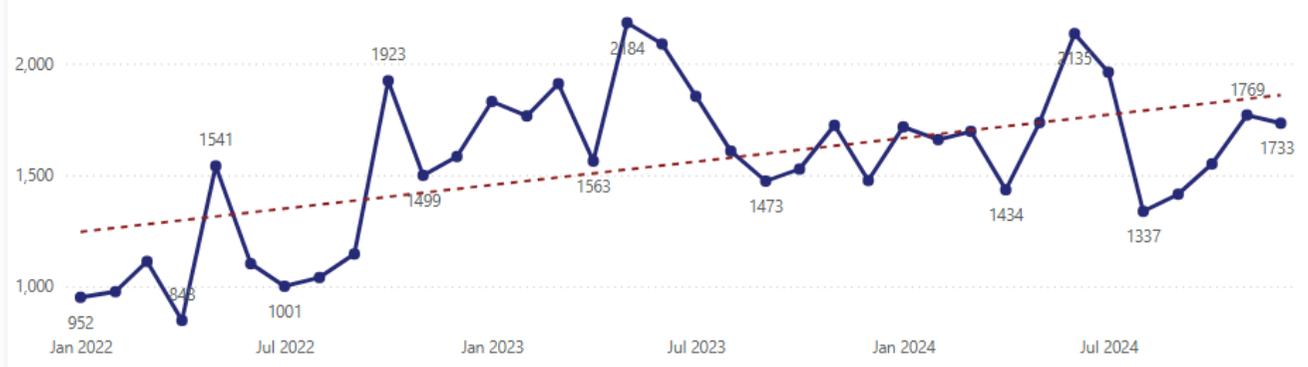
Show Info

Show Clients

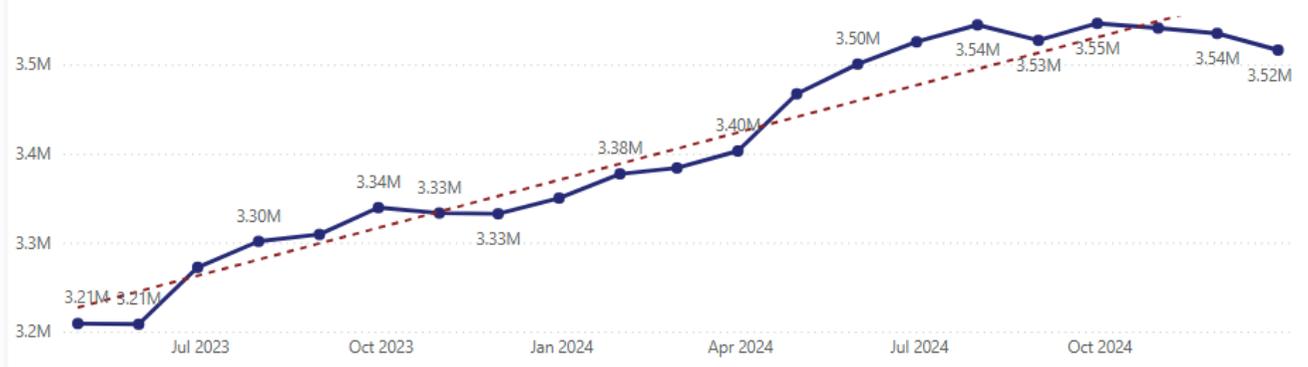
Show Hours

New Hours

New Dom Care Hours during Month



Weekly Cost at Snapshot Date



Appendix 1 - Adults Scorecard – December 2024

| Risk Enablement | Apr | May | June | July | Aug | Sep | Oct | Nov | Dec | Jan | Feb | Mar | YTD | Last Year |
|---|-------|-------|-------|-------|-------|-------|-------|-------|-------|-----|-----|-----|-------|-----------|
| Number of mental health act assessments completed | 68 | 62 | 83 | 69 | 61 | 63 | 57 | 49 | 42 | | | | 554 | 745 |
| Number of S117 clients (includes Z65 MH Aftercare) | 1090 | 1095 | 1103 | 1105 | 1109 | 1114 | 1115 | 1115 | 1115 | | | | 1115 | 1092 |
| Number of Substantiated (including Partially Substantiated) S42 Enquiries concluding with a 'Type' of Domestic Abuse | 4 | 4 | 6 | 8 | 12 | 9 | 8 | 6 | 7 | | | | 64 | 60 |
| Number of new Safeguarding Concerns received in a period (events not individuals) | 510 | 575 | 508 | 635 | 510 | 530 | 584 | 457 | 527 | | | | 4836 | 6161 |
| Number of new S42 Safeguarding Enquiries starting in period | 118 | 105 | 127 | 151 | 118 | 121 | 130 | 88 | 81 | | | | 1039 | 1205 |
| Number of new Other (Non-S42) Safeguarding Enquiries starting in period | 6 | 9 | 2 | 7 | 7 | 6 | 4 | 2 | 2 | | | | 45 | 93 |
| Number of S42 Enquiries Concluded in the period | 118 | 108 | 113 | 160 | 104 | 124 | 139 | 106 | 98 | | | | 1070 | 1207 |
| S42 Enquiries Concluded for which the client expressed their desired outcomes | 75 | 69 | 73 | 110 | 83 | 89 | 97 | 77 | 74 | | | | 747 | 797 |
| Of S42 Enquiries Completed that the client expressed their desired outcomes, the number that were fully achieved (not partially achieved) | 42 | 32 | 42 | 68 | 59 | 48 | 51 | 49 | 48 | | | | 439 | 450 |
| Number of concluded S42 enquiries where outcome of enquiry was substantiated/ partially substantiated | 81 | 72 | 73 | 100 | 71 | 84 | 88 | 73 | 66 | | | | 708 | 775 |
| ASCOF 4B - Percentage of S42 Enquiries where a risk was identified and risk removed or reduced | 86.4% | 88.7% | 81.9% | 90.9% | 86.8% | 88.9% | 87.4% | 95.8% | 96.8% | | | | 89.2% | |

- Alongside the requests for MH reablement services there is a continued downward trend in the number of mental health act assessments completed. Are we confident that this reflects demand rather than the capacity of the service to complete them?
- The number of safeguarding concerns received rose slightly in December but numbers still remain lower than previously seen. This may possibly be due to more visits over the Christmas period. These haven't resulted in an increase in S47 enquiries positively so may indicate issues being identified before they escalate.

Adult Services Scorecard - Finance

All Costs (Gross Actuals)

| Year | P1 Cost | P2 Cost | P3 Cost | P4 Cost | P5 Cost | P6 Cost | P7 Cost | P8 Cost | P9 Cost | P10 Cost | P11 Cost | P12 Cost | P13 Cost | Total Cost |
|------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|
| 2023 | £12,476,399 | £12,701,696 | £12,743,556 | £12,858,923 | £13,025,568 | £13,061,060 | £13,178,484 | £13,246,244 | £13,223,305 | £13,169,639 | £13,315,458 | £13,369,036 | £13,424,433 | £169,793,801 |
| 2024 | £13,582,290 | £13,750,496 | £13,866,064 | £13,950,207 | £14,042,133 | £14,004,617 | £14,038,283 | £14,024,451 | £13,996,850 | £13,883,817 | £13,872,244 | £3,312,175 | £20,358 | £156,343,986 |
| 2025 | £20,358 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £20,358 |

External Costs

| Year | P1 Cost | P2 Cost | P3 Cost | P4 Cost | P5 Cost | P6 Cost | P7 Cost | P8 Cost | P9 Cost | P10 Cost | P11 Cost | P12 Cost | P13 Cost | Total Cost |
|------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|
| 2023 | £11,721,144 | £11,952,041 | £11,984,188 | £12,088,290 | £12,254,546 | £12,293,780 | £12,426,623 | £12,494,418 | £12,458,425 | £12,455,410 | £12,590,571 | £12,636,223 | £12,681,753 | £160,037,412 |
| 2024 | £12,853,121 | £13,008,582 | £13,120,535 | £13,197,615 | £13,299,367 | £13,275,562 | £13,300,502 | £13,288,816 | £13,280,483 | £13,193,937 | £13,200,550 | £3,127,904 | £20,358 | £148,167,333 |
| 2025 | £20,358 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £20,358 |

Internal Costs

| Year | P1 Cost | P2 Cost | P3 Cost | P4 Cost | P5 Cost | P6 Cost | P7 Cost | P8 Cost | P9 Cost | P10 Cost | P11 Cost | P12 Cost | P13 Cost | Total Cost |
|------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|------------|
| 2023 | £729,696 | £727,816 | £740,625 | £752,216 | £754,589 | £750,936 | £735,559 | £735,620 | £748,511 | £699,347 | £710,989 | £721,523 | £731,494 | £9,538,922 |
| 2024 | £716,401 | £727,090 | £730,583 | £737,571 | £727,641 | £713,833 | £722,708 | £720,376 | £703,322 | £677,884 | £659,662 | £181,263 | £0 | £8,018,334 |

Other

| Year | P1 Cost | P2 Cost | P3 Cost | P4 Cost | P5 Cost | P6 Cost | P7 Cost | P8 Cost | P9 Cost | P10 Cost | P11 Cost | P12 Cost | P13 Cost | Total Cost |
|------|---------|---------|---------|---------|---------|---------|---------|---------|---------|----------|----------|----------|----------|------------|
| 2023 | £25,558 | £21,838 | £18,742 | £18,417 | £16,433 | £16,344 | £16,303 | £16,205 | £16,369 | £14,882 | £13,899 | £11,291 | £11,186 | £217,467 |
| 2024 | £12,768 | £14,824 | £14,946 | £15,020 | £15,125 | £15,222 | £15,074 | £15,259 | £13,045 | £11,996 | £12,032 | £3,008 | £0 | £158,319 |

Current Weekly Cost of Open Services

| Internal/External | Total Weekly Cost |
|-------------------|----------------------|
| External | £3,304,127.45 |
| Internal | £181,319.25 |
| Total | £3,485,446.70 |

Currently Unauthorised (or awaiting activation) Support Plans

| Existing Service User | Distinct Clients |
|------------------------------|------------------|
| Existing Active Service user | 122 |
| Not Active Service User | 105 |
| Total | 227 |

- Periods 1-11 are likely to be complete and based on these the annualised gross costs are likely to be around £180,831,717 which is around £11,037,916 increase. It would be worth considering whether this is more or less than the overall uplift agreed for providers for the financial year as this will be the measure of how much the service has managed to halt the increase.

Appendix 1 - Adults Scorecard – December 2024

Average Cost by Primary Support Reason



Package Cost Category



| PSR | Package Cost (Total) |
|---|----------------------|
| Learning Disability Support | £1,268,988.12 |
| Physical Support - Personal Care Support | £1,028,644.64 |
| Support with Memory and Cognition | £671,035.51 |
| Mental Health Support | £295,359.09 |
| Physical Support - Access and Mobility Only | £135,459.28 |
| Social Support - Support for Social Isolation / Other | £36,795.63 |
| Sensory Support - Support for Visual Impairment | £26,150.36 |
| Sensory Support - Support for Dual Impairment | £8,541.69 |
| Social Support - Substance Misuse Support | £6,822.00 |
| Sensory Support - Support for Hearing Impairment | £5,871.27 |
| Social Support - Support to Carer | £2,121.38 |
| Total | £3,485,788.98 |

| Residential / Community | Package Cost (Total) |
|-------------------------|----------------------|
| Community | £1,951,153.61 |
| Residential | £1,534,635.37 |
| Total | £3,485,788.98 |

| Age Band | Female | Male | Total |
|--------------|----------------------|----------------------|----------------------|
| 0-17 | - | £389.70 | £389.70 |
| 18-64 | £643,327.38 | £938,406.80 | £1,581,734.18 |
| 65-74 | £181,063.36 | £185,828.17 | £366,891.53 |
| 75-84 | £448,541.60 | £273,463.79 | £722,005.39 |
| 85+ | £617,190.34 | £197,577.84 | £814,768.18 |
| Total | £1,890,122.68 | £1,595,666.30 | £3,485,788.98 |

Appendix 1 - Adults Scorecard – December 2024

- The number of packages over £1000 per week has reduced slightly however the average cost has risen slightly but that will be linked to the reduction in numbers.

Summary of weekly package cost changes

| Age Band | Total Cost Mid Jul | Total Cost Mid Aug | Total Cost Mid Sep | Total Cost Mid Oct | Total Cost Mid Nov | Total Cost Mid Dec | Total Cost Mid Jan | Difference since last mth |
|----------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------------|
| 18-64 | £1,565,625.96 | £1,562,627.61 | £1,565,334.94 | £1,566,467.48 | £1,572,651.70 | £1,585,185.98 | £1,581,734.18 | -£3,451.80 |
| 65-74 | £349,811.22 | £352,526.96 | £347,458.45 | £350,326.18 | £360,760.15 | £355,671.58 | £366,891.53 | +£11,219.95 |
| 75-84 | £736,623.60 | £732,388.54 | £735,396.53 | £730,867.69 | £718,643.10 | £727,273.94 | £722,005.39 | -£5,268.55 |
| 85+ | £834,362.93 | £837,768.20 | £830,667.01 | £840,033.79 | £829,699.74 | £828,221.87 | £814,768.18 | -£13,453.69 |
| Total | £3,486,423.71 | £3,485,311.31 | £3,478,856.94 | £3,487,695.14 | £3,481,754.70 | £3,496,353.37 | £3,485,788.98 | -£10,564.39 |

- There is an overall drop of package costs of £10,564 per week compared to the snapshot in December which equates to around £42,000 per 4-week period.
- Of concern possibly is the steady rise in the costs of the 65-74 age group and what this might mean in terms of long-term package requirements.

Brokerage Case Form - Statistics

It is the responsibility of users of this report to be aware of, and comply with, the Data Protection Act 2018. The content of this report must be treated as you would any other elements of an individual's case record and not be disclosed to a third party unless there is a safeguarding concern or you have the appropriate legal right or consent to do so.

Date of Referral

Type of Referral

Status

Single/Double handling

New Provider

Referral Route

Case Worker Team

Form Status

Current Situation

| Current Situation | Packages | Hours per Week |
|--|-----------|----------------|
| AWC - Short Term | 11 | 16 |
| CAH Provider | 11 | 104 |
| Home without Support | 10 | 84 |
| Macclesfield - Hospital | 10 | 50 |
| AWC - Long Term | 8 | 0 |
| Incomplete | 4 | 65 |
| Informal Care | 4 | 16 |
| Supported Living with Accommodation | 4 | 0 |
| Non Commissioned CAH Provider | 3 | 22 |
| Reablement | 3 | 66 |
| Congleton - Hospital | 2 | 44 |
| Leighton - Hospital | 2 | 16 |
| Bowmere - Hospital | 1 | 0 |
| DTA Bed | 1 | 14 |
| Family Support | 1 | 34 |
| Home with Support | 1 | 11 |
| Leighton Hospital | 1 | 28 |
| Stepping Hill - Hospital | 1 | 32 |
| Supported Living without Accommodation | 1 | 0 |
| Total | 81 | 601 |

| Patch | Packages | Hours per Week |
|-------------------------------|-----------|----------------|
| Congleton, Holmes Chapel | 7 | 60 |
| Crewe | 10 | 91 |
| Knutsford, Wilmslow & Poynton | 14 | 165 |
| Macclesfield | 27 | 205 |
| Nantwich and Rural | 4 | 0 |
| SMASH | 8 | 58 |
| Unknown | 11 | 22 |
| Total | 81 | 601 |

| Support Required | Packages | Hours per Week |
|--|-----------|----------------|
| Care at Home | 38 | 511 |
| Incomplete | 9 | 83 |
| Supported Living with Accommodation | 8 | 0 |
| Long Term Nursing Dementia | 5 | 0 |
| Long Term Nursing Older People | 4 | 0 |
| Long Term Residential Dementia | 4 | 0 |
| Long Term Residential Older People | 3 | 0 |
| Supported Living without Accommodation | 0 | 0 |
| Total | 81 | 601 |

- There is an increase in the number of packages we are trying to source compared to the snapshot last month, albeit still at much lower numbers than previously seen.
- We may need to keep a watchful eye on the availability of services in the Macclesfield areas as any pressures in this area could potentially pose a problem.

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Adults and Health Committee Work Programme 2025 – 2026

| Adults & Health Committee | Report Reference | Title | Purpose of Report | Corporate Plan Priority | Lead Officer | Exempt Item | Consultation | Equality Impact Assessment | Part of Budget and Policy Framework | Is the report for decision or scrutiny? |
|---------------------------|------------------|---|--|-------------------------|--|-------------|--------------|----------------------------|-------------------------------------|---|
| 23 June 2025 | | | | | | | | | | |
| 23 June 2025 | AH/07/2025-26 | Final Outturn 2024/25 | This report outlines how the Council managed its resources to achieve both positive outcomes and value for money in the delivery of services during the 2024/25 Financial Year. The purpose of the report is to note and comment on the final financial and performance outturn positions and (if necessary) to approve Supplementary Estimates and Virements. | Open | Interim Executive Director Resources, and S151 Officer | No | No | No | Yes | Decision/ Scrutiny |
| 23 June 2025 | AH/05/2025-26 | Procurement of the Integrated Community Equipment Service | To seek approval to procure a new contract for the Integrated Community Equipment Service, in partnership with Cheshire West and Chester Council and Cheshire and Merseyside ICB, with CWAC leading the procurement. The report also seeks approval of | Fair | Head of Service - Integrated Commissioning | No | No | Yes | No | Decision |

Adults and Health Committee Work Programme 2025 – 2026

| Adults & Health Committee | Report Reference | Title | Purpose of Report | Corporate Plan Priority | Lead Officer | Exempt Item | Consultation | Equality Impact Assessment | Part of Budget and Policy Framework | Is the report for decision or scrutiny? |
|---------------------------|------------------|--|--|-------------------------|---|-------------|--------------|----------------------------|-------------------------------------|---|
| | | | the new Partnership Agreement between commissioning parterres, as part of this re-procurement. | | | | | | | |
| 23 June 2025 | AH/06/2025-26 | CQC Assurance Report | To feedback to the committee the outcome of the CQC inspection. | Open | Executive Director of Adults, Health and Integration | No | No | No | No | Decision / Scrutiny |
| 23 June 2025 | AH/14/2025-26 | BCF Narrative Plan for 25/26 | Briefing | Fair | Interim Director of Strategic Commissioning and Integration | No | No | Yes | Yes | Scrutiny |
| 23 June 2025 | AH/15/2025-26 | Care at Home Recommissioning | Decision to reprocure service | Fair | Interim Director of Strategic Commissioning and Integration | No | Yes | Yes | Yes | Decision |
| 23 June 2025 | AH/16/2025-26 | Accommodation with Care recommission | Decision to reprocure service | Fair | Interim Director of Strategic Commissioning and Integration | No | Yes | Yes | Yes | Decision |
| 23 June 2025 | AH/13/2025-26 | Complex Needs Open Framework | Decision To Sign Off Recommendations Re Future Plans For Complex Needs Contract | Fair | Interim Director of Strategic Commissioning and Integration | No | Yes | Yes | Yes | Decision |
| 23 June 2025 | AH/27/2025-26 | Adult Social Care Transformation Plan Update | An update on the progress of the Adult Social Care Transformation Plan | Open | Executive Director of Adults, Health and Integration | No | No | No | No | Scrutiny |
| 22 September 2025 | | | | | | | | | | |
| 22 September 2025 | AH/01/2025-26 | First Financial Review 2025/26 | To note and comment on the First Financial | Open | Interim Executive Director | No | No | No | Yes | Scrutiny / Decision |

Adults and Health Committee Work Programme 2025 – 2026

| Adults & Health Committee | Report Reference | Title | Purpose of Report | Corporate Plan Priority | Lead Officer | Exempt Item | Consultation | Equality Impact Assessment | Part of Budget and Policy Framework | Is the report for decision or scrutiny? |
|---------------------------|------------------|--|---|-------------------------|--|-------------|--------------|----------------------------|-------------------------------------|---|
| | | | Review and Performance position of 2025/26, including progress on policy proposals and material variances from the MTFS and (if necessary) approve Supplementary Estimates and Virements. | | Resources, and S151 Officer | | | | | |
| 22 September 2025 | AH/04/2025-26 | Future Options for Catering in Oakmere and Willowmere Extra Care Housing | To seek a decision from Members on the provision of catering in Oakmere and Willowmere Extra Care Housing Schemes | Fair | Interim Director of Commissioning | No | No | Yes | Yes | Decision |
| 22 September 2025 | AH/08/2025-26 | Smoking Cessation Incentive Scheme Update | | TBC | Executive Director of Adults, Health and Integration | TBC | TBC | TBC | TBC | |
| 22 September 2025 | AH/28/2025-26 | Adult Social Care Transformation Plan Update | An update on the progress of the Adult Social Care Transformation Plan | Open | Executive Director of Adults, Health and Integration | No | No | No | No | Scrutiny |
| 17 November 2025 | | | | | | | | | | |
| 17 November 2025 | AH/02/2025-26 | Second Financial Review 2025/26 (Adults & Health Committee) | To note and comment on the Second Financial Review and Performance position of 2025/26, including progress | Open | Interim Executive Director Resources, and S151 Officer | No | No | No | Yes | Scrutiny / Decision |

Adults and Health Committee Work Programme 2025 – 2026

| Adults & Health Committee | Report Reference | Title | Purpose of Report | Corporate Plan Priority | Lead Officer | Exempt Item | Consultation | Equality Impact Assessment | Part of Budget and Policy Framework | Is the report for decision or scrutiny? |
|---------------------------|------------------|---|---|-------------------------|---|-------------|--------------|----------------------------|-------------------------------------|---|
| | | | on policy proposals and material variances from the MTFS and (if necessary) approve Supplementary Estimates and Virements. | | | | | | | |
| 17 November 2025 | AH/09/2025-26 | Medium Term Financial Strategy Consultation 2026/27 - 2029/30 (Adults & Health Committee) | All Committees were being asked to provide feedback in relation to their financial responsibilities as identified within the Constitution and linked to the budgets approved by the Finance Sub-Committee in March 2025. Responses to the consultation would be reported to the Corporate Policy Committee to support that Committee in making recommendations to Council on changes to the current financial strategy. | Open | Interim Executive Director Resources, and S151 Officer | No | No | No | Yes | Scrutiny |
| 17 November 2025 | AH/20/2025-26 | All-Age Carers Strategy 2026-2030 | Decision to agree strategy | Fair | Interim Director of Strategic Commissioning and Integration | No | No | No | No | Decision |

Adults and Health Committee Work Programme 2025 – 2026

| Adults & Health Committee | Report Reference | Title | Purpose of Report | Corporate Plan Priority | Lead Officer | Exempt Item | Consultation | Equality Impact Assessment | Part of Budget and Policy Framework | Is the report for decision or scrutiny? |
|---------------------------|------------------|---|--|-------------------------|---|-------------|--------------|----------------------------|-------------------------------------|---|
| 17 November 2025 | AH/21/2025-26 | Substance Misuse Strategy – 12 months update | | Fair | Interim Director of Strategic Commissioning and Integration | No | Yes | Yes | No | Scrutiny |
| 17 November 2025 | AH/22/2025-26 | LD Transformation Report | Decision to sign off recommendations re future plans for LD Transformation | Fair | Interim Director of Strategic Commissioning and Integration | No | Yes | Yes | Yes | Decision |
| 17 November 2025 | AH/23/2025-26 | Winter Plan 25/26 | Briefing | Fair | Interim Director of Strategic Commissioning and Integration | No | No | Yes | Yes | Scrutiny |
| 17 November 2025 | AH/29/2025-26 | Adult Social Care Transformation Plan Update | An update on the progress of the Adult Social Care Transformation Plan | Open | Executive Director of Adults, Health and Integration | No | No | No | No | Scrutiny |
| 26 January 2026 | | | | | | | | | | |
| 26 January 2026 | AH/03/2025-26 | Third Financial Review 2025/26 (Adults & Health Committee) | To note and comment on the Third Financial Review and Performance position of 2025/26, including progress on policy proposals and material variances from the MTFS and (if necessary) approve Supplementary Estimates and Virements. | Open | Interim Executive Director Resources, and S151 Officer | No | No | No | Yes | Decision / Scrutiny |
| 26 January 2026 | AH/10/2025-26 | Medium Term Financial Strategy Consultation 2026/27 - 2029/30 | All Committees were being asked to provide feedback in relation to their financial | Open | Interim Executive Director Resources, | No | No | No | Yes | Scrutiny |

Adults and Health Committee Work Programme 2025 – 2026

| Adults & Health Committee | Report Reference | Title | Purpose of Report | Corporate Plan Priority | Lead Officer | Exempt Item | Consultation | Equality Impact Assessment | Part of Budget and Policy Framework | Is the report for decision or scrutiny? |
|---------------------------|------------------|--|--|-------------------------|---|-------------|--------------|----------------------------|-------------------------------------|---|
| | | Provisional Settlement Update (Adults & Health Committee) | responsibilities as identified within the Constitution and linked to the budgets approved by the Finance Sub-Committee in March 2025. Responses to the consultation would be reported to the Corporate Policy Committee to support that Committee in making recommendations to Council on changes to the current financial strategy. | | and S151 Officer | | | | | |
| 26 January 2026 | AH/24/2025-26 | Supplementary Substance Misuse Treatment and Recovery Grant Acceptance | Decision to accept the grant | Fair | Interim Director of Strategic Commissioning and Integration | No | No | No | No | Decision |
| 26 January 2026 | AH/24/2025-26 | Smoking Incentives Scheme – Further Update | | TBC | Interim Director of Strategic Commissioning and Integration | TBC | TBC | TBC | TBC | Scrutiny |
| 26 January 2026 | AH/25/2025-26 | Sexual Health Recommission | Decision to reprocore service | Fair | Interim Director of Strategic Commissioning and Integration | TBC | TBC | TBC | TBC | Decision |
| 26 January 2026 | AH/31/2025-26 | Adult Social Care Transformation Plan Update | An update on the progress of the Adult Social Care Transformation Plan | Open | Executive Director of Adults, Health and Integration | No | No | No | No | Scrutiny |

Adults and Health Committee Work Programme 2025 – 2026

| Adults & Health Committee | Report Reference | Title | Purpose of Report | Corporate Plan Priority | Lead Officer | Exempt Item | Consultation | Equality Impact Assessment | Part of Budget and Policy Framework | Is the report for decision or scrutiny? |
|---------------------------|------------------|---|---|-------------------------|--|-------------|--------------|----------------------------|-------------------------------------|---|
| 23 March 2026 | | | | | | | | | | |
| 23 March 2026 | AH/11/2025-26 | Service Budgets 2026/27 (Adults & Health Committee) | The purpose of this report is to set out the allocation of approved budgets for 2026/27 for services under the Committee's remit, as determined by Finance Sub Committee. | Open | Interim Executive Director Resources, and S151 Officer | No | No | No | Yes | Scrutiny |
| 23 March 2026 | AH/31/2025-26 | Adult Social Care Transformation Plan Update | An update on the progress of the Adult Social Care Transformation Plan | Open | Executive Director of Adults, Health and Integration | No | No | No | No | Scrutiny |
| 22 June 2026 | | | | | | | | | | |
| 22 June 2026 | AH/32/2025-26 | Adult Social Care Transformation Plan Update | An update on the progress of the Adult Social Care Transformation Plan | Open | Executive Director of Adults, Health and Integration | No | No | No | No | Scrutiny |
| 21 September 2026 | | | | | | | | | | |
| 21 September 2026 | AH/33/2025-26 | Adult Social Care Transformation Plan Update | An update on the progress of the Adult Social Care Transformation Plan | Open | Executive Director of Adults, Health and Integration | No | No | No | No | Scrutiny |

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CHESHIRE EAST COUNCIL

Minutes of a meeting of the **Cheshire East Health and Wellbeing Board** held on Tuesday, 21st January, 2025 in the Council Chamber, Municipal Buildings, Earle Street, Crewe CW1 2BJ

PRESENT

BOARD MEMBERS

Councillor Sam Corcoran (Chair), Cheshire East Council
Helen Charlesworth-May, Executive Director Adults, Health and Integration (Joined remotely via Microsoft Teams)
Councillor Janet Clowes, Cheshire East Council
Theresa Leavy Interim Executive Director Children and Families, Cheshire East Council.
Councillor Jill Rhodes, Chair of Adults and Health Committee, Cheshire East Council
Kathryn Sullivan, Chief Executive, CVS Cheshire East (joined remotely via Microsoft Teams)
Isla Wilson, Chair, Cheshire East Health and Care Place Partnership
Kate Little, Deputy CEO, CVS Cheshire East
Lucy Coates, Sector Development Officer and Social Action Lead, CVS Cheshire East
Louise Barry, Healthwatch Cheshire
Denise Bowman, Cheshire Fire and Rescue Service

OFFICERS IN ATTENDANCE

Guy Kilminster, Corporate Manager, Health Improvement
Prof Rod Thomson, Interim Public Health Consultant
Dr Susie Roberts, Public Health Consultant
Joel Hammond-Gant, Health Protection Officer
Lisa Davies, Interim Improvement Director, Children and Families, Cheshire East Council
Claire Williamson, Director, Education, Strong Start and Integration, Children and Families, Cheshire East Council
Frances Handley, Democratic Services Officer
Josie Lloyd, Democratic Services Officer

35 APOLOGIES FOR ABSENCE

Apologies were received from Councillor Carol Bulman, Chair of Children and Families Committee, Cheshire East Council, Dr Paul Bishop (NHS Cheshire and Merseyside Integrated Care Board), Superintendent Andrew Blizard (Cheshire Constabulary), Michelle Davies, Guinness Partnership, Mark Wilkinson, Place Director, NHS Cheshire and Merseyside Integrated Care Board, Phil Cresswell, Executive Director of Place

36 DECLARATIONS OF INTEREST

In the interests of openness, Professor Rod Thompson declared that he is a trustee of Everybody Health and Leisure

37 MINUTES OF PREVIOUS MEETING

That the minutes of the meeting held on 19 November 2024 be confirmed as a correct record.

38 PUBLIC SPEAKING TIME/OPEN SESSION

There were no public speakers.

39 PAN CHESHIRE CHILD DEATH OVERVIEW PANEL ANNUAL REPORTS 2022/23 AND 2023/24

The Board received two reports on the findings and recommendations from the Pan Cheshire Child Death Overview Panel Annual Reports 2022/23 and 2023/24.

A presentation was shared from Susie Roberts, Public Health Consultant that highlighted findings and learnings in an effort to ensure improvements in the future.

The Board raised concerns around maternal smoking and sudden infant death along with children in homes with smokers and how awareness can be improved. It was discussed that there would be more focus on campaigns to improve awareness.

Concerns were raised about tight funding environments and removing funding from the organisations that are depended on that have contact with children and families.

RESOLVED:

That the Board

1. Note the findings and recommendations within the Pan Cheshire Child Death Overview Panel Annual Reports.
2. To advocate for sustained focus on approaches to address the commonly associated modifiable and vulnerability factors amongst local children and families.

40 HEALTHIER FUTURES UPDATE

The Board received an update from Nicola Clemo Deputy Programme Director, Healthier Futures on the progress of the Healthier Futures Programme (to rebuild Leighton hospital).

The Board was asked whether a quarterly update was appropriate and was agreed that it was important to continue to receive regular updates about how that transformation process of service delivery is going, and be involved in the 'Big Conversation'. It was agreed that an update will be brought to the next meeting on 18th March 2025.

It was asked what consideration had been given to neurodiversity and learning disabilities in the design strategy. The board were informed that it was an inclusive design strategy and that targeted groups, staff and patients will be brought into the design process.

The Cheshire East Health and Care Place Partnership offered to share their network of expertise to support and assist the process.

The board raised questions around employment strategy and it was noted that a workforce strategy is being worked up in terms of the employment opportunities for local people within the trust itself and have started to establish a number of relationships with local schools and colleges.

It was noted that The Healthier Futures team are engaged with the head of highways, the head of planning and head of economic development, looking at the opportunities to link the hospital with the wider teams looking at Crewe's economic development, transport infrastructure improvements and active travel.

RESOLVED:

That the Health and Wellbeing Board note the update.

41 DIRECTOR OF PUBLIC HEALTH ANNUAL REPORT 2024

The Board received an update on the Director of Public Health Annual Report 2024. A presentation was shared from Joel Hammond-Gant which highlights the harmful health impacts of the commercial determinants of health (CDOH) and unhealthy commodity industries (UCIs).

The Board raised concerns around vaping, gambling and alcohol and discussed options as to how they can support in relation to these issues. It was suggested that these could be considered in the Local Plan

Helen Charlesworth May agreed to discuss with the Corporate Leadership Team at Cheshire East and agreed to raise at Place Partnership. It was suggested that this is brought back alongside the public health plan in 12-18 months to review the progress.

An action was agreed for Councillor Sam Corcoran to discuss further with the Public Health team about the local plan and how more can be added into the local plan about spatial planning to promote exercise and healthy

lifestyles and to raise adding this report to the Corporate Policy Committee work programme.

RESOLVED: That the Health and Wellbeing Board

1. Receive and note the Director of Public Health Annual Report for 2024.
2. Consider how the Director of Public Health's recommendations and opportunities for change can be addressed, by whom, and by when.

42 VCFSE SECTOR APPROACH TO PREVENTION / EARLY DETECTION

The Board received a presentation on the VCFSE Sector Approach to prevention / early detection from Kathryn Sullivan, CEO, CVSCE and Lucy Coates, Sector Development Officer and Social Action Lead, CVSCE. The slides outline some of the successes of the programme and the positive feedback from community groups who have used funding from the cancer alliance to run projects for their beneficiaries.

The Board welcomed the approach and model and agreed that it needs to be backed by what is already commissioned.

The approach would benefit from having other groups collaborate. The Care Communities are the networks where this could be adopted to ensure a broader approach.

RESOLVED (unanimously):

That the Health and Wellbeing Board adopt the template for other areas of work as appropriate in relation to future priorities.

43 ALL TOGETHER FAIRER: THE CHESHIRE AND MERSEYSIDE HEALTH AND CARE PARTNERSHIP PLAN 2024-2029

The Board received a report on All Together Fairer: the Cheshire and Merseyside Health and Care Partnership Plan 2024-2029

The Board suggested a further conversation about this and how they could be confident that the plan is on track and be measurable for Cheshire East specifically.

RESOLVED:

That the Health and Wellbeing Board;

1. Note the content of 'All Together Fairer: the Cheshire and Merseyside Health and Care Partnership Plan 2024-2029' and the alignment with the Cheshire East Health and Wellbeing Strategy and the 'Blueprint 2030'.

2. Work closely with the Cheshire and Merseyside Health and Care Partnership over the next four years to facilitate achieving our local objectives and contributing to the delivery of the Partnership's Plan.

3. Acknowledge that further work is to be undertaken to understand the implications of a 1% year on year increase in the Cheshire East Place budget going towards the social determinants of health and the promotion of good health (including clarity of definition and baseline).

The meeting commenced at 2.00 pm and concluded at 15.32 pm

Councillor S Corcoran (Chair)

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